Daiwa Investment Conference Tokyo 2016

2015 3-Year Business Plan

Aiming to be a World Leader in the Non-Ferrous Metals Industry

and an Excellent Company of Japan

-Stage 2-

March 2016

SUMITOMO METAL MINING CO., LTD.

Yoshiaki Nakazato President and Representative Director

SUMITOMO METAL MINING CO., LTD.







Long-Term Vision (LTV) & Basic Strategy of 2015 3-Yr Business Plan



Core Business Growth Strategies



Supplemental materials

Sumitomo Metal Mining Co., Ltd.

Founded	1590
Incorporated	1950
Paid-In Capital	¥93.2 billion
Net Sales	¥921.3 billion (FY2014)
Recurring Profit	¥174.2 billion (FY2014)
Number of Employees	8,776 (consolidated) (FY2014)
Operations	Mining, smelting and refining, manufacturing of semiconductor and advanced materials, and other operations
	(As of March 31, 2015)

Founded in 1590

Our roots date back to Soga Riemon's copper smelting and smithing business.

Nanban-buki

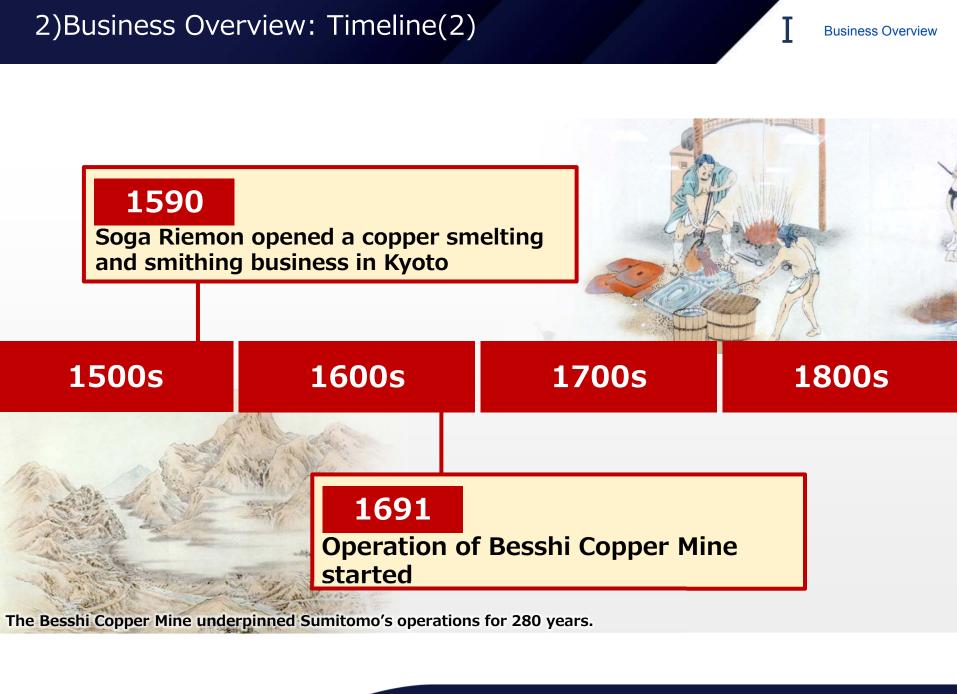
The establishment of the advanced smelting technology "nanban-buki" that separated silver from crude copper, using knowhow acquired from abroad, was attributed to Soga Riemon.



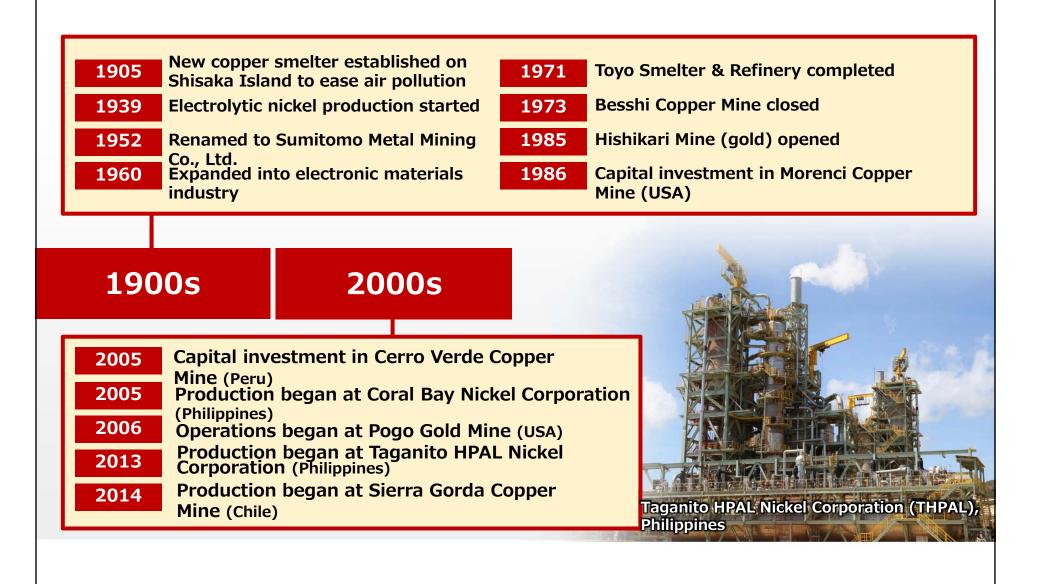
Copper Wire Bars

Copper wire bars, known as "Japan Copper," were refined and cast in Osaka and exported from Nagasaki.





2)Business Overview: Timeline(3)



3) SMM's Mines and Smelters / Refineries



4) Business Strategy: Business Model—3 Core Businesses

Mineral Resources **Business**

Developing and mining resources



Sierra Gorda Copper)

Hishikari Mine Mine (Chile; (Kagoshima, Japan; Gold)

Smelting & Refining Business

Extracting metals from ore



Taganito HPAL Nickel Corporation Refinery (Ehime, (Philippines; Nickel) Japan; Copper)

Tovo Smelter &





Materials Business

Producing cutting-edge

electronic and functional

materials

Isoura Plant (Ehime, Japan)

Ome District Division (Tokyo, Japan)



Copper ore

Gold

ore



Electrolyti c nickel



Gold





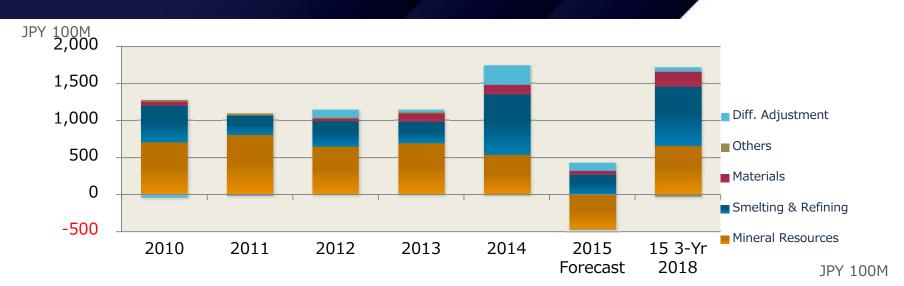
Lithium nickel oxide (for battery materials)



Thick film paste (for capacitors, etc.)

SUMITOMO METAL MINING CO., LTD.

5) Segment Profit



						2015	15 3-Vr	Net Sales	
	2010	2011	2012	2013	2014	(F)	2018	2015 (F)	15 3-Yr 2018
Mineral Resources	704	806	652	691	538	-460	660	1,140	1,800
Smelting & Refining	495	256	339	291	813	280	800	6,410	7,000
Materials	54	-3	38	111	129	50	200	1,720	2,800
Others	23	34	16	16	-1	-10	-20	150	100
Adjustment	-39	-5	105	35	263	100	60	-870	-1,100
Total Recurring Profit / Net Sales)	1,237	1,088	1,150	1,144	1,742	-40	1,700	8,550	10,600
	Resources Smelting & Refining Materials Others Others Adjustment Total Eccurring Profit /	Mineral Resources704Smelting & Refining495Materials54Others23Adjustment-39Total Becurring Profit /1,237	Mineral Resources704806Smelting & Refining495256Materials54-3Others2334Adjustment-39-5Total Recurring Profit /1,2371,088	Mineral ResourcesTO4SoleSoleSmelting & Refining495256339Materials54-338Others233416Adjustment-39-5105Eccurring Profit /1,2371,0881,150	Mineral ResourcesTO4ModeModeModeSmelting & Refining495256339291Materials54-338111Others23341616Adjustment-39-510535Cotal Profit /1,2371,0881,1501,144	Mineral ResourcesTO4ModeIoneIoneMineral Resources704806652691538Smelting & Refining495256339291813Materials54-338111129Others2334166166-1Adjustment-39-510535263Eecurring Profit /1,2371,0881,1501,1441,742	Mineral Resources 704 806 652 691 538 -460 Smelting & Refining 495 256 339 291 813 280 Materials 54 -3 38 111 129 50 Others 23 34 16 16 -1 -10 Adjustment -39 -5 105 35 263 100	Mineral Resources7042011201220132014(F)2018Mineral Resources704806652691538-460660Smelting & Refining495256339291813280800Materials54-33811112950200Others23341616-1-10-20Adjustment-39-51053526310060Total decurring Profit /1,2371,0881,1501,1441,742-401,700	2010 2011 2012 2013 2014 2015 15 3-Yr 2015 Mineral Resources 704 806 652 691 538 -460 660 1,140 Smelting & Refining 495 256 339 291 813 280 800 6,410 Materials 54 -3 38 111 129 50 200 1,720 Others 23 34 16 16 -1 -10 -20 150 Adjustment -39 -5 105 35 263 100 60 -870 Total 1,237 1,088 1,150 1,144 1,742 -40 1,700 8,550

Business Overview



1) Today's Agenda

Management issues

Changes in Business Environment

End of commodity supercycle
 Slump in metal prices
 Condition of Mineral Resource development projects become more difficult

Metal Prices

In the mid to long term trend is estimated to be stable

Demand grows together with GDP growth
 Demand and supply is balancing

Top priorities in 3 core businesses

Mineral Resources and Smelting & Refining Business

- · Strengthened cost competitiveness, improve operability and productivity
- Prepare for long-term growth strategy

Materials Business

- Profit contribution from expanded project
- Change into stable profit structure

2) Long-Term Vision





* Profit attributable to owners of parent



4) Major Projects in 03 \sim 12 3-Yr Business Plans (1)

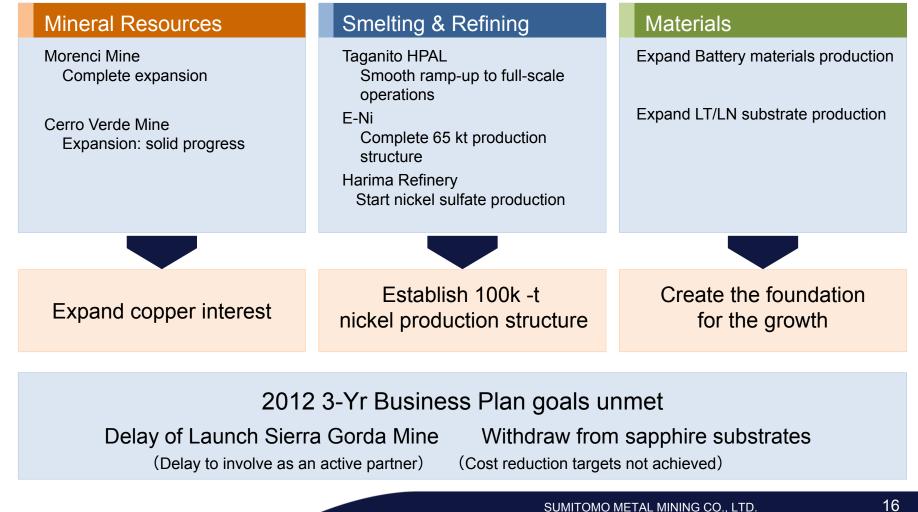
LTV & Basic Strategy of 15 3-Yr Business Plan

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			\sim 03 3-Yr Plan	06 3-	Yr Business	Plan	09 3-Yr Business Plan		12 3-Yr Business		s Plan	
			-2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Mineral Resources	Cu	Sierra Gorda Mine						Decision to	participate		Sta	art commercia
	Cu	Morenci Mine						Decisio	to expand p	roject	Sta	production
neral R	Cu	Cerro Verde Mine	2004 Decision to	Start produ	iction					Decision t	o expand pr	
Mi	Au	Pogo Gold Mine	_	006 production		Acquire ac	lditional inter	est				
	Ni	E-Ni 65 kt				Decis	sion on inves	tment		65kt Produc		
Refining	Ni	Coral Bay Nickel	2005 Start first line			Start sec	ond line proc	luction		structure co	ompleted	
లు	Ni	Taganito HPAL	F	/S contract c	oncluded	Decisio	on on project			Star	t full-scale c	perations
Smelting	Ni	Goro	200 Decision to)5								
Sm	Ni	Harima Refinery Nickel sulfate	participate						Star	t nickel sulfat	e	
	Cu	Toyo Smelter & Refinery 450 kt		Completion	of productior	structure				production		
Materials	Mater	ials Business	Copper-clad polyimide filr				:	Start mass p	Sapphire	NCA850t ction structure completed Dec	LT/LN	Withdraw fror sapphire
							SUMIT		L MINING CO	expand pro	duction	business 15

2012 3-Yr Business Plan Review

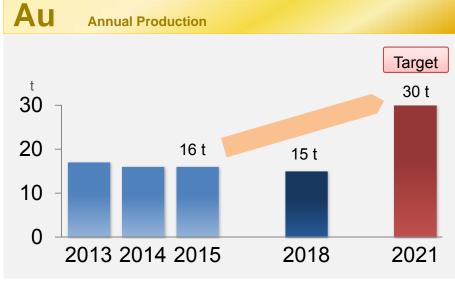
2012 3-Yr Business Plan Priorities

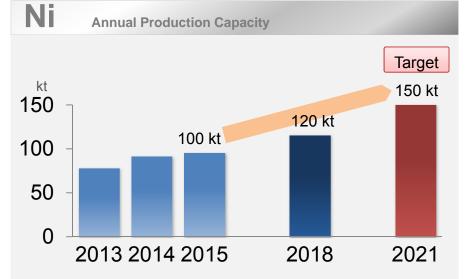


5) Initiatives Towards Long-Term Vision

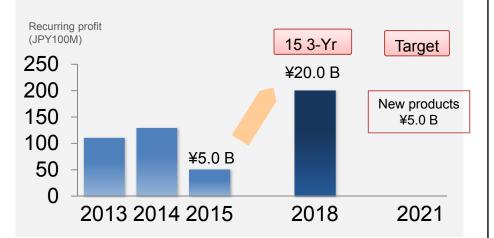
LTV & Basic Strategy of 15 3-Yr Business Plan



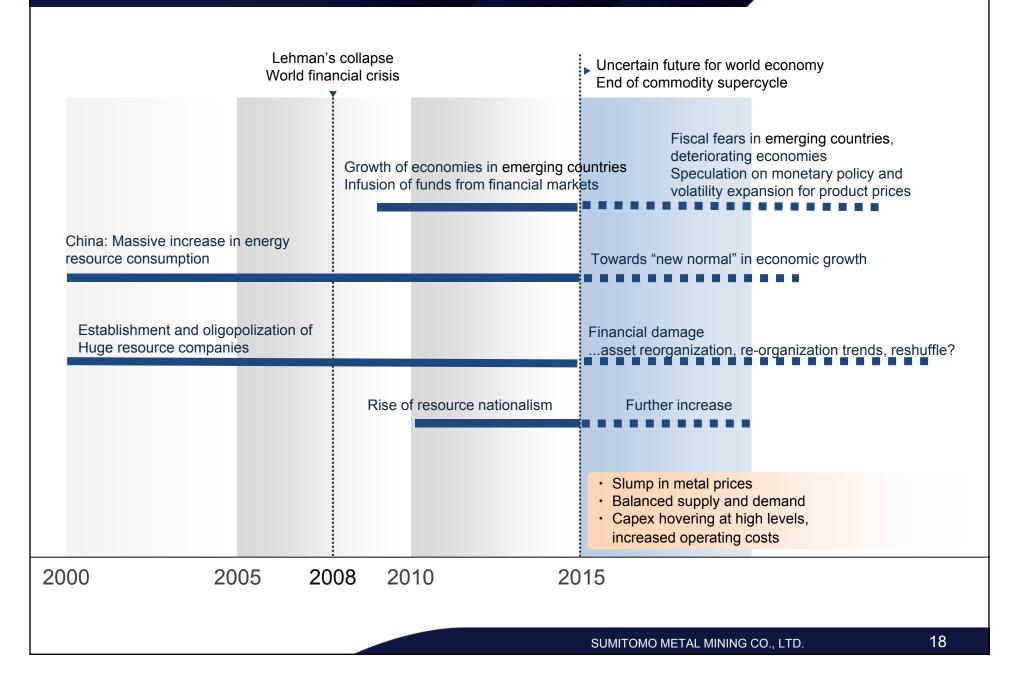




Materials Business Recurring Profit



6) Business Environment (1)



Slowing growth rate in emerging countries

Social landscape regarding metal resources

Metal prices dropping · Acquisition of resources by China · Progression of resource nationalism

Landscape regarding resource development/mining operations

- Operations becoming more difficult due to location (higher, more remote locations)
- Decreasing ore grade of operating & new mines
- Intensifying environmental regulations; resource development receiving more scrutiny

Investment costs increasing; greater initial CAPEX Operating costs increasing

Fierce global competition continues in the electrical/electronic parts industries

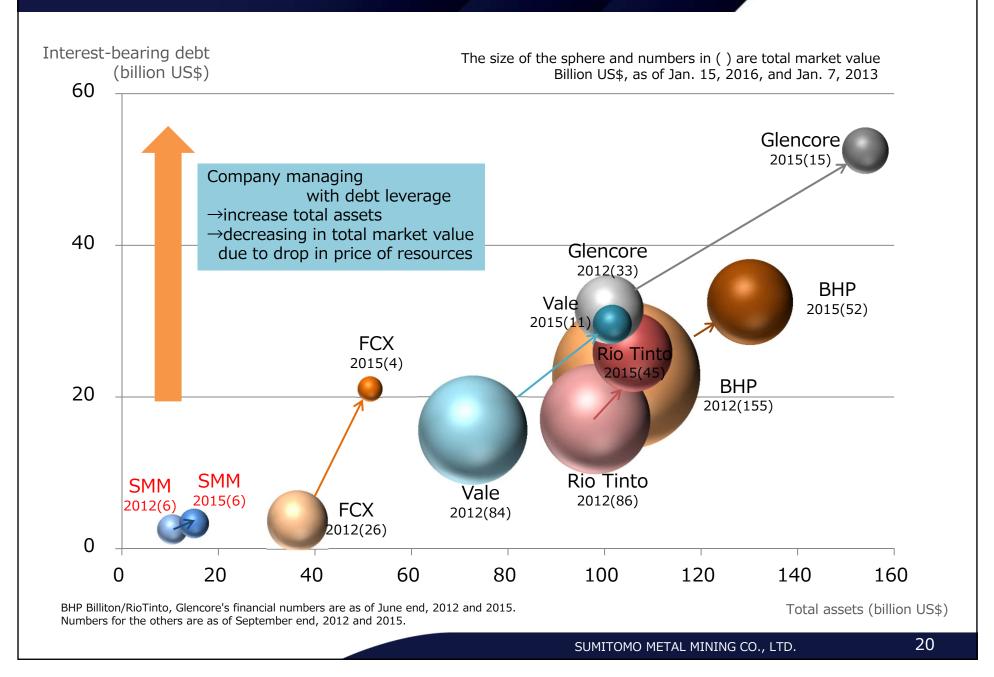
- · Smartphones requiring more parts to accommodate more functions and communication speed
- Energy, IoT, and communications infrastructure greatly influencing next-generation tech trends



Companies' capital policy being discussed more in the reflection of the Corporate Governance Code and Stewardship Code of Japan LTV & Basic Strategy of 15 3-Yr Business Plan

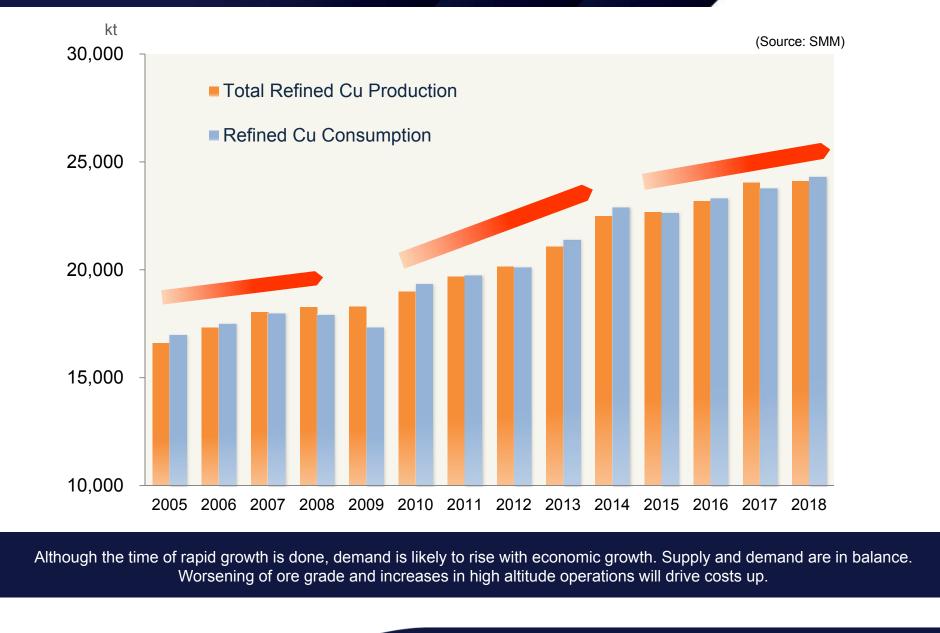
7) Financial Situation of Resource Producers

LTV & Basic Strategy of 15 3-Yr Business Plan

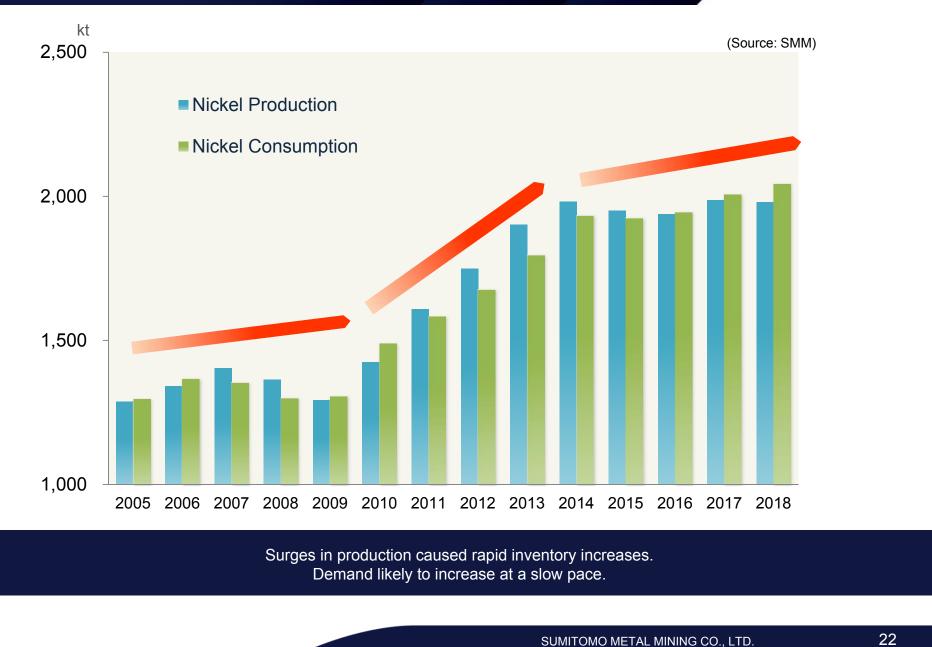


8) Cu Supply & Demand Balance

LTV & Basic Strategy of 15 3-Yr Business Plan



9) Ni Supply & Demand Balance



LTV & Basic Strategy

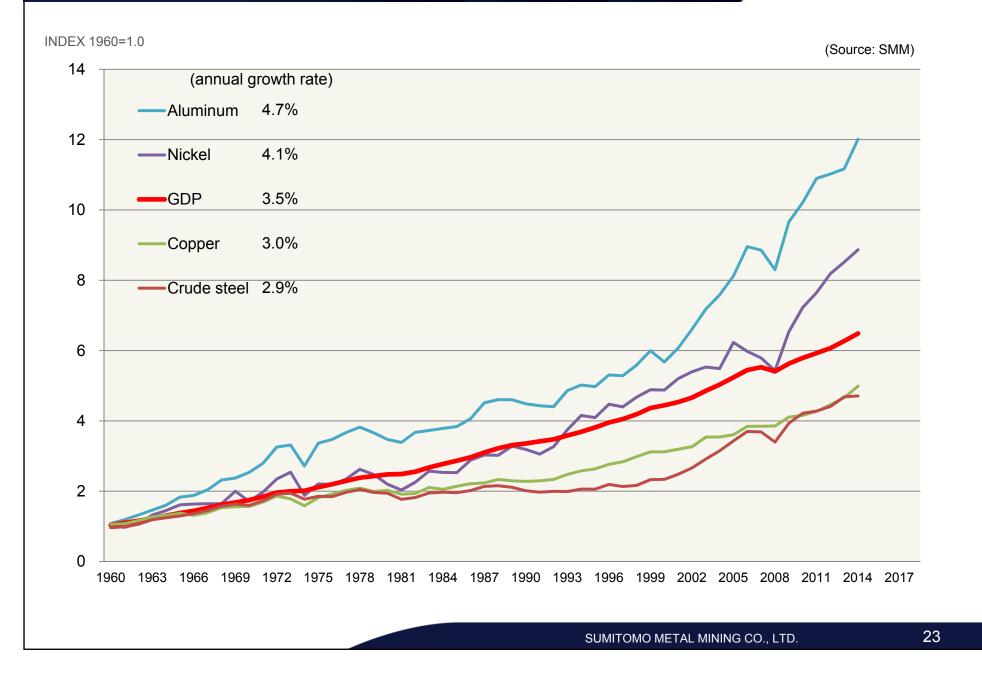
of 15 3-Yr Business Plan

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10) Economic Growth Rates and Metal Product Demand Growth

LTV & Basic Strategy of 15 3-Yr Business Plan

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Positioning of the 15 3-Yr Business Plan towards long-term vision achievement

Large Scale Mineral Resources/Smelting & Refining projects mostly completed in 2012 3-Yr Business Plan

Sowing seeds and planting towards further growth in the 15 3-Yr Business Plan

Become a World Leader in the Non-Ferrous Metals Industry

Long-Term Vision

and an Excellent Company of Japan

3rd HPAL Sierra Gorda Phase 2/ oxide ore development New interest in gold mine Exploration activities Expanded production of battery materials New materials products

Changes in the external business environment

03 & 06 3-Yr Plans

Move toward growth strategies Become major player in nonferrous metals industry Achieve world top share in each of material business product

09 & 12 3-Yr Plans

Promote Long-Term Visionoriented growth strategies in the three core businesses

15 3-Yr Plan

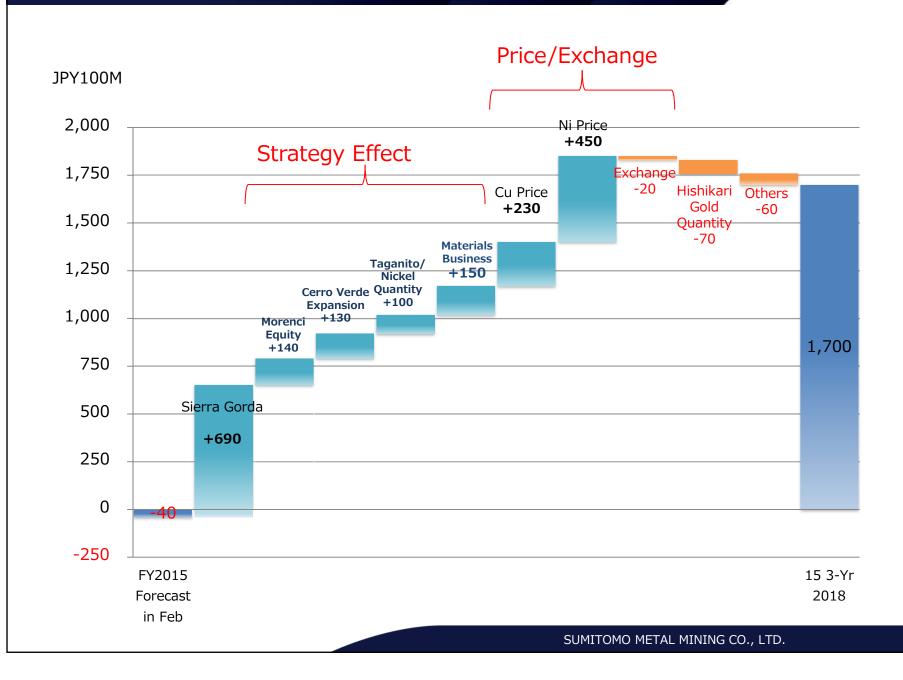
Respond to external environment changes (Promote strategies focused on cost/investment benefit)

Prepare for future growth Grow materials business as core business

12) Recurring Profit Analysis 15 3Year 2018 vs FY2015 Forecast (Feb)



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13) Positioning of Businesses in the 2015 3-Yr Business Plan



up to 12 3-Yr Plan	Make great leap forward with large overseas projects
15 3-Yr Plan	 Effective operation of existing mines and smelters/refineries Cut costs to secure profits Sowing seeds and planting towards the next 3-Yr Business Plan and beyond
Materials	
up to 12 3-Yr Plan	 Increased production of battery and crystal materials > Complete business structure change through selection and concentration
15 3-Yr Plan	 Harvesting of 2012 3-Yr Business Plan investments Continually create next-generation products that satisfy customer needs

14) Top Priorities in the 15 3-Yr Business Plan

Mineral Resources

- Full-scale production at the Sierra Gorda Copper Mine
- Acquire new Gold mine interests

Materials

- Profit contribution from expanded battery material and LT/LN production
- · Continuously create and adapt next-generation products

Smelting & Refining

- Expand Taganito HPAL
- Advance growth strategies using HPAL peripheral technologies
- Enhance competitiveness of Copper Smelting business

R&D

Develop new products and processes

Platform Reinforcement

Corporate Governance

- Action for Japan's Corporate Governance Code Corporate Governance Guideline Corporate Governance Report
- More Outside Director to strengthen governance
- Publish integrated report (FY2016) Continually improve engagement

Globalization Measures

- Develop global staff
 and improve diversity in human resources
- Consider transitioning to IFRS (plan to implement during the 15 3-Yr Business Plan Period)
- Build a global management IT system

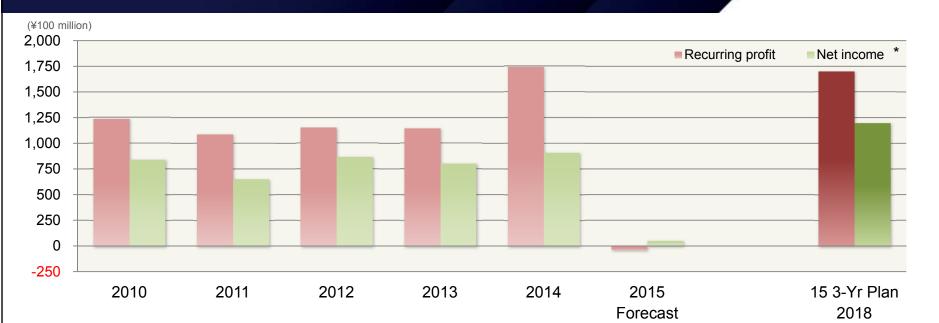
15) Major Projects in 2015 3-Yr Business Plan

LTV & Basic Strategy of 15 3-Yr Business Plan

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		Project name	FY2013	FY2014	FY2015	15 3-Yr Business Plan	18 3-Yr Business Plan and later
	Cu	Sierra Gorda Mine			Start commercial	110 kt production structure	Phase 2: project to increase production
Mineral Resources	Cu	Morenci Mine		art expanded full-so duction	ale 🌒 🛛 🕚	al Interest	
Mineral R	Cu	Expansion of Cerro Verde Mine			Sta	2016 art full-scale operations	
	Ni	Solomon				2018 e Start ope	ration
ng & Refining	Ni	Taganito HPAL	Opening ceremony	Start full op	eration	2018 36 kt production structure	
	Ni	Pomalaa Project				Conduct FS	Decision on investment
Smelting	Ni	Harima Refinery Nickel sulfate		Start first line production		2016 Second line launch	
rials	Battery	materials		mpletion of NCA	NCA1,850 t structure		Ternary type
Materials	Crystal materials (LT/LN)			Decision on r	aroduction 300	2016 2017	
					SUMITOMO	METAL MINING CO., LTD.	28

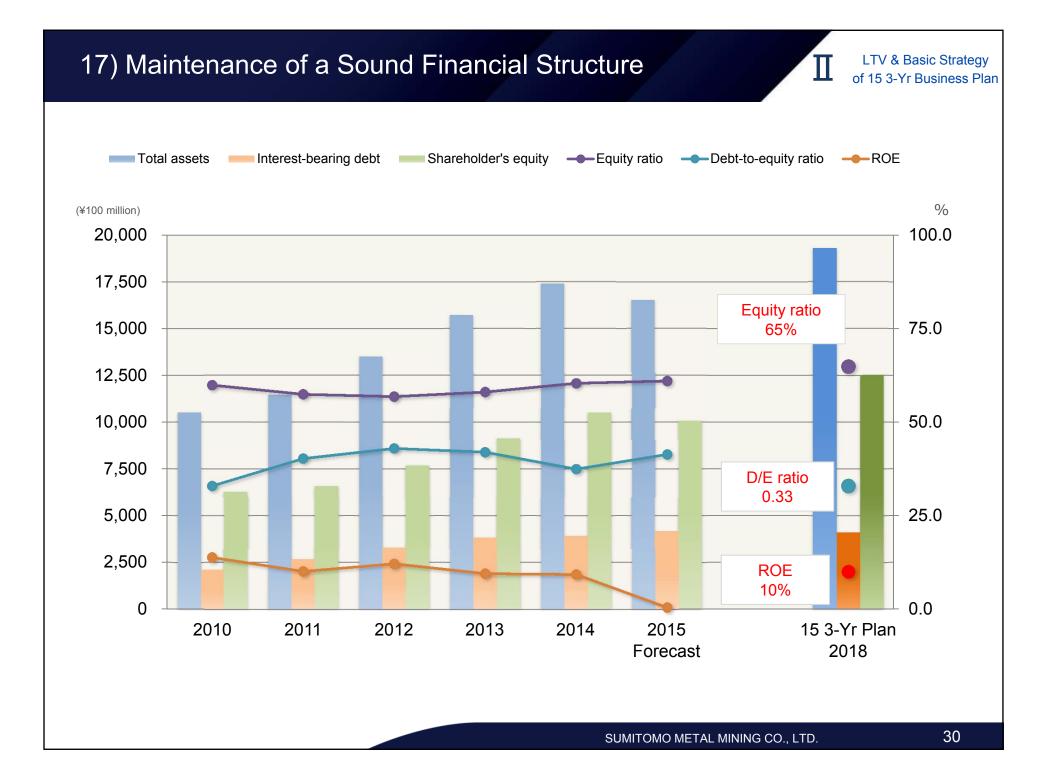
16) Consolidated Recurring Profit



15 3-Yr 2015 2010 2012 2013 2014 2011 Plan Forecast 2018 1,238 1.088 1.150 1.144 1,742 -40 1,700 Recurring profit (¥100 million) Net income* (¥100 million) 841 653 866 803 911 50 1,200 *Profit attributable to owners of parent 8,140 8,485 7,855 7,104 6,554 5,174 6,000 Cu price (\$/T) 10.7 9.6 7.7 6.5 7.6 Ni price (\$/lb) 4.7 7.0 Au price (\$/toz) 1,294 1,646 1.654 1,327 1,248 1,124 1,150 85.7 83.1 100.2 109.9 121.3 Forex (¥/\$) 79.1 120.0

LTV & Basic Strategy of 15 3-Yr Business Plan

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Financial Policy for 2015 3-Yr Business Plan Period

Dividend Policy

Policy on return to shareholders focused on continuing performance linked dividends

Consolidated dividend payout ratio raised from 25% or higher \Rightarrow 30% or higher

Financial Structure

Prepare for large-scale projects or M&A by maintaining sound financial standing

Maintain an equity ratio of 50% or higher

Focus on efficiency with investments

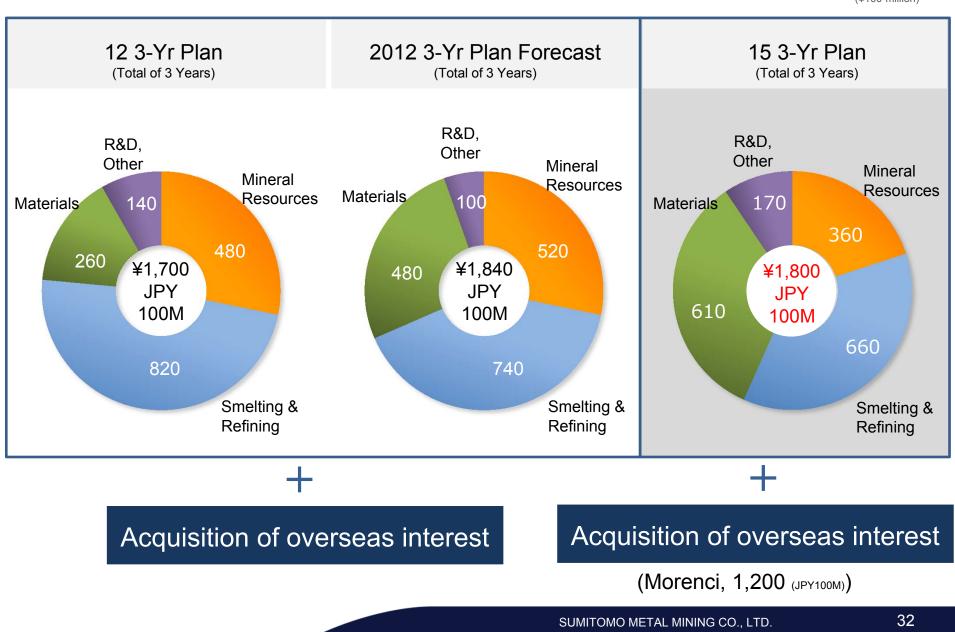
for improved ROA / ROE

19) Capital Expenditure

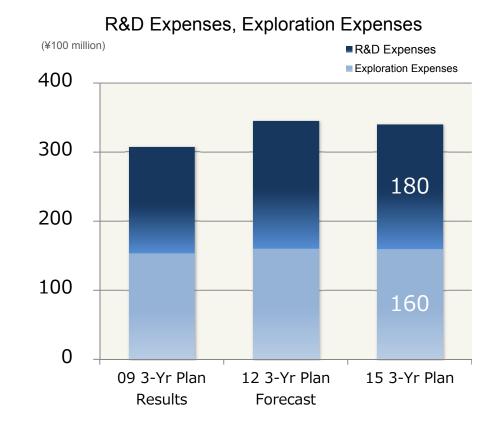
LTV & Basic Strategy of 15 3-Yr Business Plan

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(¥100 million)



20) R&D Expenses, Exploration Expenses



R&D

Accelerate new product development in Materials Business

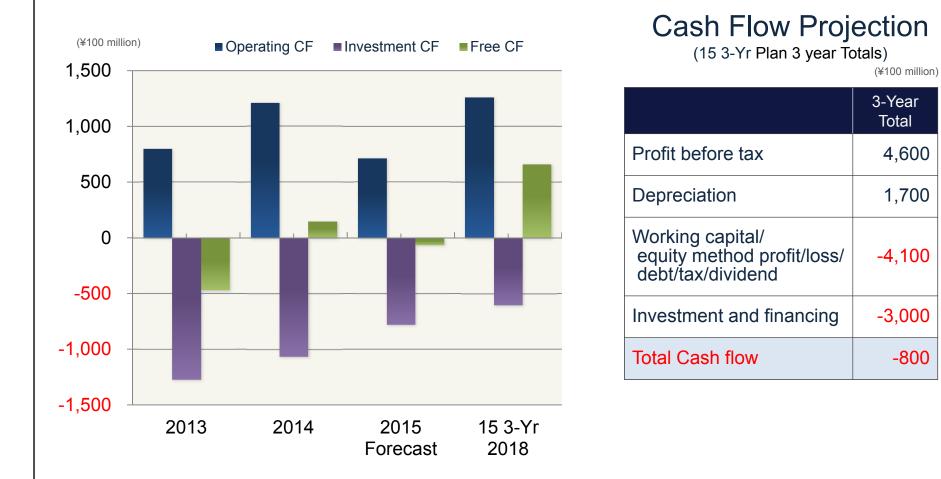
Technological innovations in Mineral Resources and Smelting & Refining Promotion of process development

Exploration

Targeting regions for each metal (Au & Cu)

Acquisition of advance-stage exploration projects

21) Cash Flow



Expect minus total cash flow due to acquisition of overseas mining interests and aggressive investment in growth businesses



Mineral Resources
 Cu: Development Project Completion: Sierra Gorda Mine

Sierra Gorda Mine (Chile)

Equity
interest
ratioKGHM55%SMM31.5%Sumitomo Corp.13.5%



2015 3-Year Business Plan Initiatives

Establish stable operations for Phase I

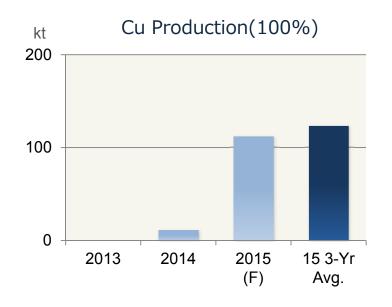
Promote mutual understanding among shareholders and take part in local management --> Achieve capacity (recovery rate and operation rate) Aggressively reduce costs

Draft Phase II plan

After completing Basic Engineering, continue to try CAPEX reduction --> Implementation in or after the 2018 3-Yr Business Plan period

Draft Oxide Ore Project plan

Resolve technical issues



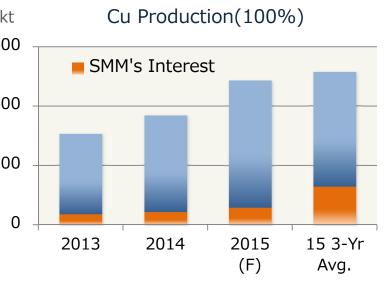
Core Business Growth Strategies

(2) Cu : Stable Operation of Existing Mine : Morenci Morenci Mine (Arizona, US) Feb 2016 Contract of Acquisition of additional Interest Investment :US\$1.0B FCX 85%→72% Interest SMM 12%→25% ratio Sumitomo Corp. $3\% \rightarrow 3\%$ Schedule kt 600 Feb 2016 Contract of acquisition of additional interest 400 Middle of 2016 Expected to be closing and 200 completing transfer of interest 0 Expected to contributing to profit 2013 from the middle of FY2016 SUMITOMO METAL MINING CO., LTD.

1) Mineral Resources

Core Business **Growth Strategies**

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Mineral Resources Cu : Expansion Project : Cerro Verde

Core Business Growth Strategies

Cerro Verde Mine Expansion Project (Peru)

Equity interest ratio FCX SMM Sumitomo Corp. Other

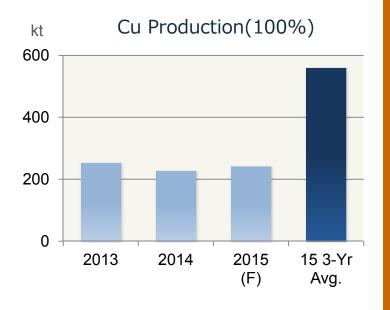
53.56% Total 16.80% ^{investment} 4.20% \$4.6B 25.44%



Expansion details/production

Construction of new mill Construction of new tailings dam Expansion of electrical, water intake, and ancillary equipment

Full production to be achieved in 2016 1Q 500 kt/year Production



Mineral Resources Au : Stable Operation of Existing Mine : Hishikari

Hishikari Mine (Kagoshima, Japan)

Equity interest SMM 100% ratio

Develop lower ore bodies

Construction of dewatering facilities at -80ML (30 t in gold reserves) Production to be started in FY2019

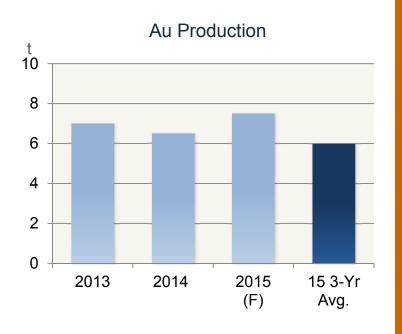
Continue active exploration

Explore upper limit of ore bodies and below the water level Explore poorly explored areas and undeveloped veins

Mining Plan (maximizing mine life)

Plan for annual production of 6 tonnes for the 2015 3-Year Business Plan period





Core Business Growth Strategies Mineral Resources
 Au : Stable Operation of Existing Mine : Pogo Gold Mine

Core Business Growth Strategies

Pogo Gold Mine (Alaska, US)

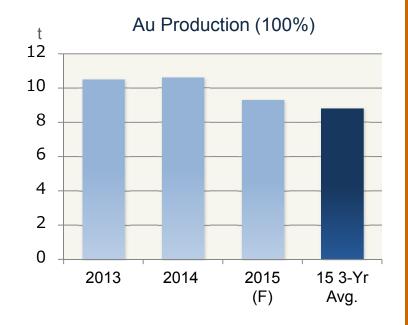
Equity
interest
ratioSMM85%Sumitomo Corp.15%

- To extend mine life, continually explore peripheral areas
- Start planning for the end of mining in the future

Mining plan

Plan for annual average production of 9 tonnes for the 2015 3-Year Business Plan period

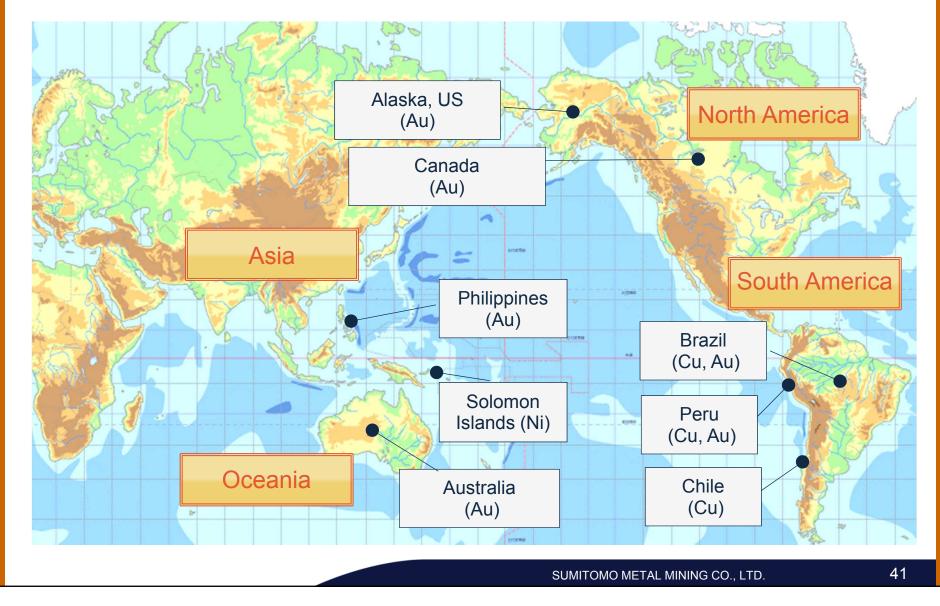






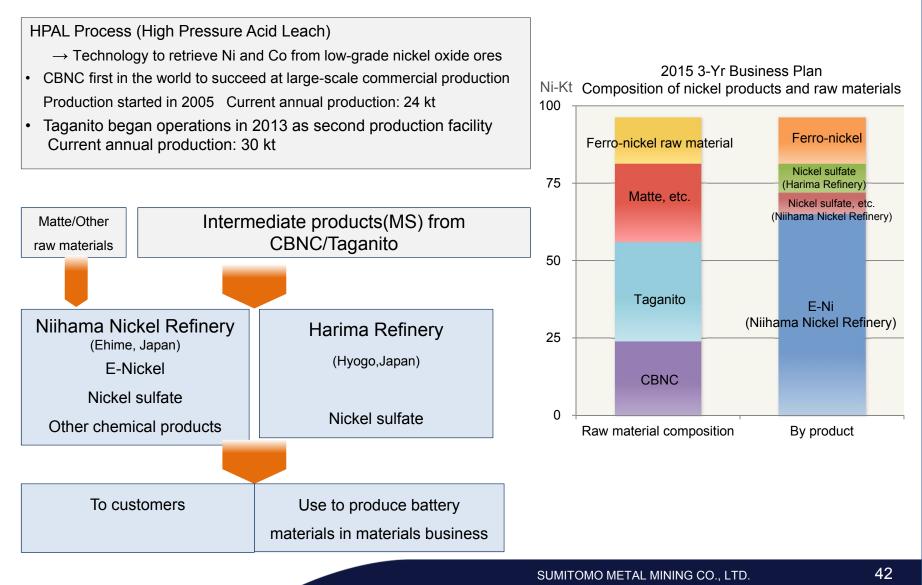
Core Business Growth Strategies

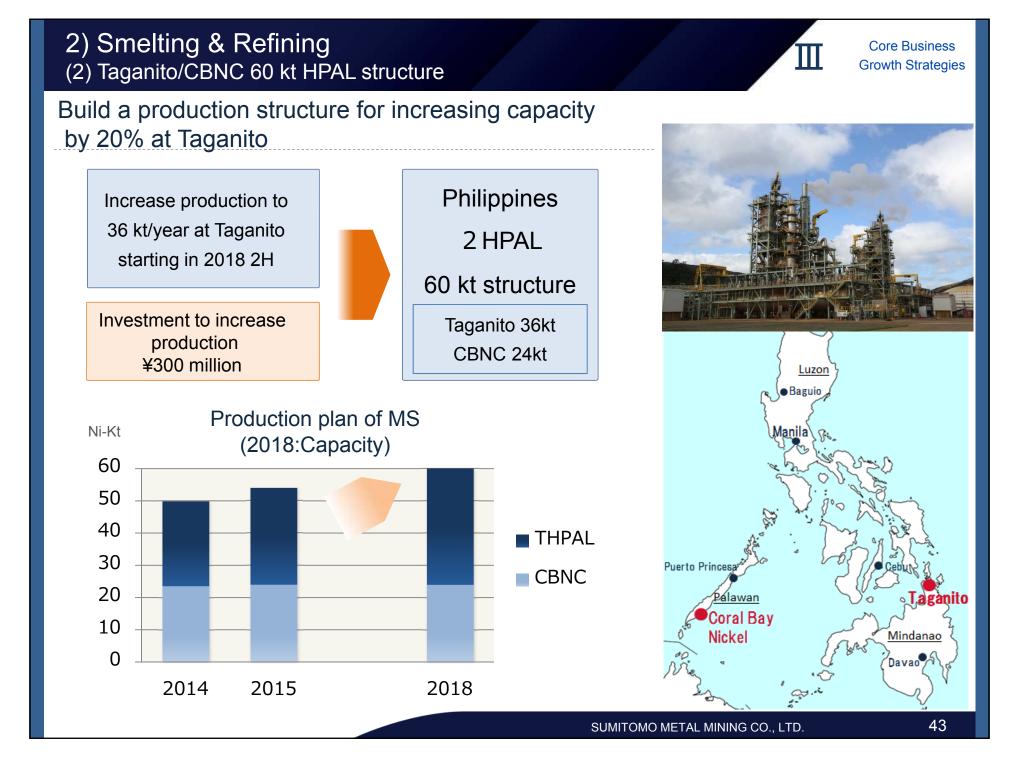
FY 2016–2018 exploration plan

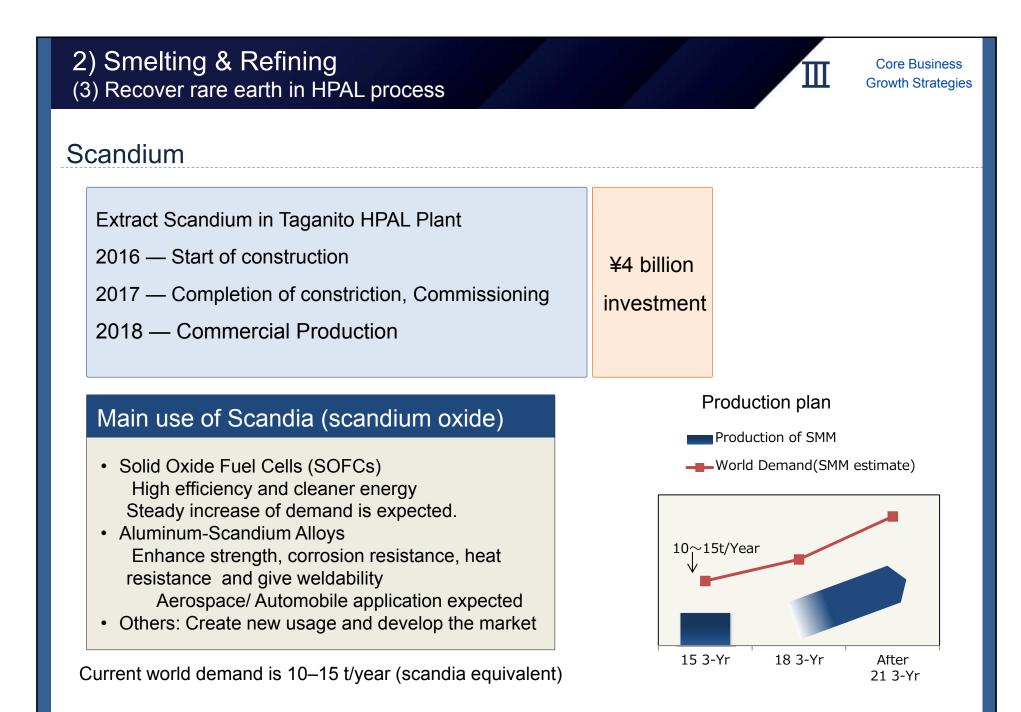




Creating nickel products from HPAL raw materials







2) Smelting & Refining(4) Toward a 150 kt Nickel Production Structure



Core Business Growth Strategies

Pomalaa Project (Indonesia)

Schedule

- 2015 Investigation plant location
- 2017 Conduct DFS
- Begin construction during 2018 3-Yr Business Plan period

Plan to conduct MS production by HPAL

2015 3-Year Business Plan period is the seed sowing stage

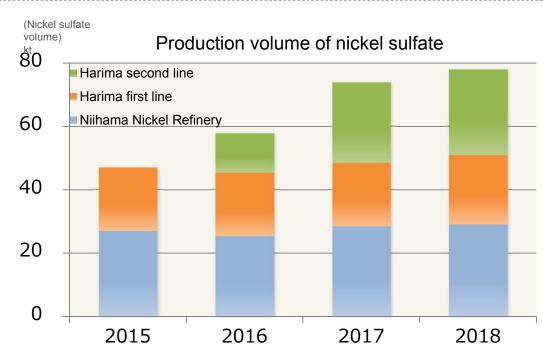
Advance discussion in next Business Plan period



2) Smelting & Refining(5) Expand the Ni Sulfate capacity

Core Business Growth Strategies

Harima Refinery – Increasing production of nickel sulfate





2016

Begin second line production at Harima (2H) Achieve 45 kt/year at Harima

2017

Full-scale production at second line plant Invest towards achieving 49 kt/year structure at Harima

Consider precursor for battery materials

2018

49 kt/year structure at Harima

(Nickel sulfate volume)

2) Smelting & Refining (6) Strengthening Competitiveness in Copper Smelting (1)



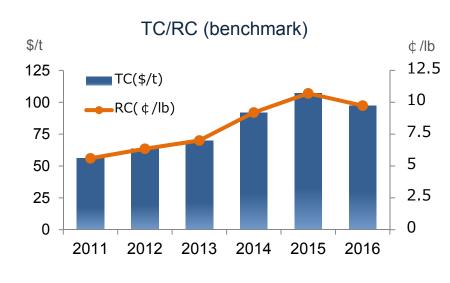
Toyo Smelter & Refinery production plan

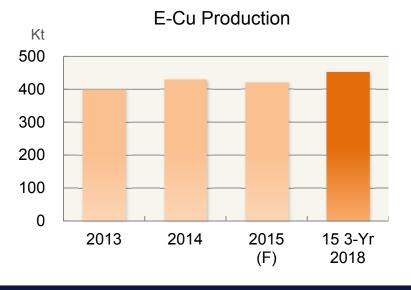
Metal prices are falling but TC/RC is on the rise

Benefit from TC/RC increase through full, and stable production under 450 kt structure



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2) Smelting & Refining(6) Strengthening Competitiveness in Copper Smelting (2)

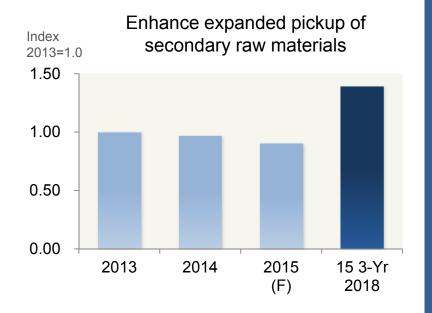
Core Business Growth Strategies

Strengthening Toyo Smelter & Refinery cost competitiveness

Further improve operational technology Strengthen impurity-handling capability Enhance secondary raw material pickup

Increase processing of profitable raw materials and cut costs to further improve profitability as world-leading Copper Smelter





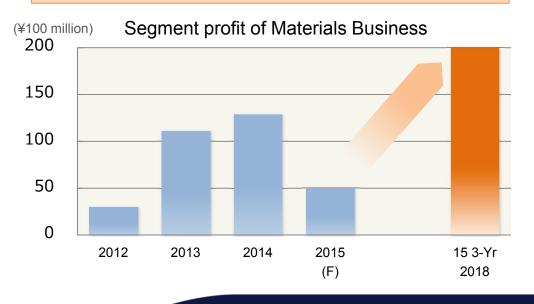
3) Materials (1) Basic Policy



Business strategies in the 2015 3-Yr Business Plan

Aggressive investment in growth strategies Fields of in-vehicle devices, environment, and information and communications	Achieve smooth transition to next-generation products through selection and concentration
Strengthen relationships with customers as partner Collaborate from the development stage to new products	Bolster new business development capability Build systems for creating new products

FY2018 Segment profit target: ¥20 billion





Core Business Growth Strategies

Expand Production capacity to the 2018 3-Yr Business Plan

Environmental changes concerning battery materials

Nickel cathode materials usage growing for EV increase Change occurred in vertically integrated structure of automobile and battery manufacturers Importance of stable supply in light of growing cobalt usage

15 3-Yr Business Plan Initiatives

Further boost production of NCA for EV

Expand from 1,850 t/month

2,550 t/month

• Expand production of ternary type for rapidly growing demand

SMM strengths

The only refiner of E-nickel and cobalt in Japan Produce nickel and cobalt from Philippines-sourced HPAL raw materials

Can supply diverse product types, from products that are very nearly raw materials to high added value products

SMM Battery Materials (cathode material) Usage

NCA:

Tesla Motors, Inc.

Used in electric vehicle lithium-ion batteries Nickel Hydroxide:

TOYOTA Motor Corporation, used in hybrid vehicle

Ternary Material:

TOYOTA Motor Corporation

Used in the new Prius lithium-ion battery



(Photo : TOYOTA Motor Cop.)

3) Materials (3) Crystal substrate (LT/LN)

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Core Business Growth Strategies

Build an expanded production system for crystal materials

LT/LN crystal substrates for SAW filters

Demand booming due to growth of multiband, high-speed communications

December, 2014

Decision to expand from 120K to 210K substrates/month

March, 2015

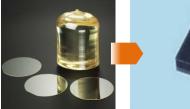
Decision to expand from 210K to 300K substrates/month to worldwide top share

2015 3-Year Business Plan period

Will further expand to accommodate 400K substrates/month More share in worldwide

Strengthen competitiveness by improving recovery rate and reducing costs

Grow together with customers as partner

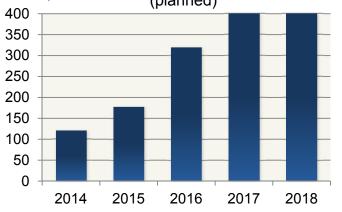








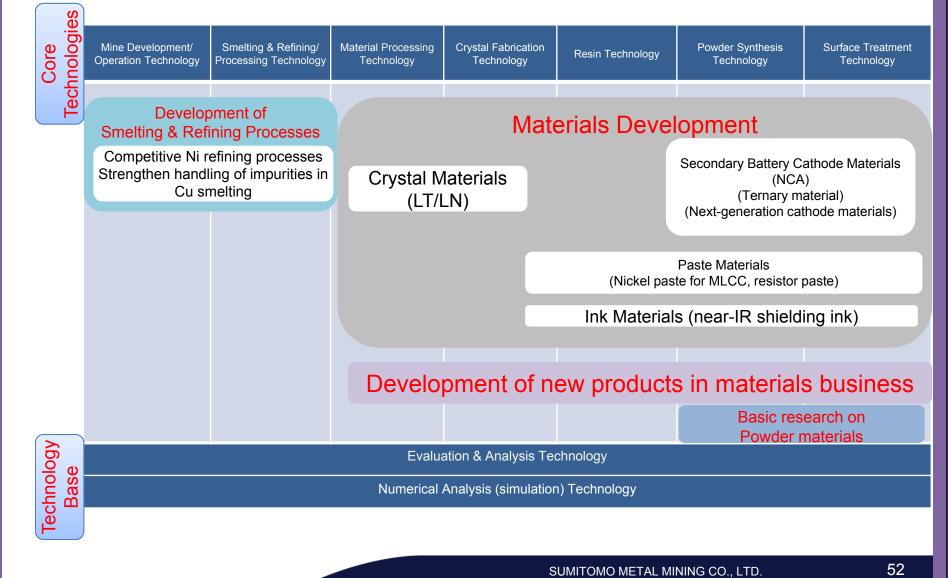
Production capacity (planned)



4) R&D



Concentrate R&D in Strategic Growth Areas







Supplemental Materials

The Sumitomo Business Spirit

Article 1

Sumitomo shall achieve strength and prosperity by placing prime importance on integrity and sound management in the conduct of its business.

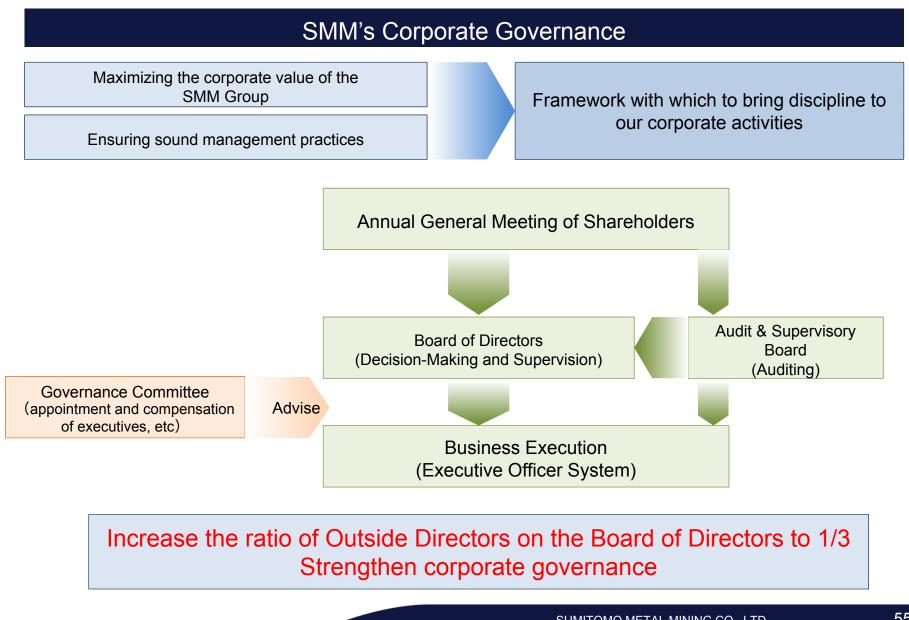
Article 2

Sumitomo shall manage its activities with foresight and flexibility in order to cope effectively with the changing times. Under no circumstances, however, shall it pursue easy gains or act imprudently.

SMM Group Corporate Philosophy	SMM Group Management Vision
Sumitomo Metal Mining Co., Ltd. (SMM), in accordance with the Sumitomo Business Spirit, shall, through the performance of sound corporate activities and the promotion of sustainable co-existence with the global	By developing and employing innovative technology, we shall fulfill our social responsibilities as a manufacturing enterprise.
environment, seek to make positive contributions to society and to fulfill its responsibilities to its stakeholders, in order to win ever greater trust.	Based on the principles of compliance, environmental protection and operational safety, the Sumitomo Metal Mining Group shall pursue maximum corporate value through the provision, via its global network, of high-
SMM shall, based on respect for all individuals and recognizing each person's dignity and value, seek to be a forward-minded and vibrant company	quality materials such as non-ferrous metals and electronics and advanced materials.

2) Corporate Governance (1) Governance System





Corporate Governance Guideline

Establish new policies regarding the basic framework for views based on our corporate governance

Basic Concept

• Corporate governance structure is to achieve SMM Group Corporate Philosophy

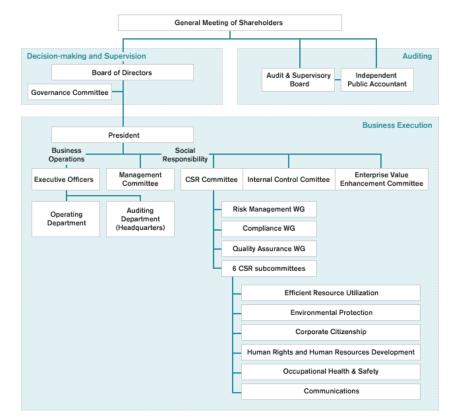
Fulfill responsibility to stakeholders

Major Items

- Secure shareholder's rights
- Policy of communication and openness with shareholders
- Corporate governance structure
- Clearly state the independence guideline of Outside Directors and auditors
- Expand support structure for Outside Directors and auditors

Corporate Governance Framework

Corporate Governance System



Work to bring corporate governance to a higher level to increase corporate value

3) Takeover Defenses -Necessity, Change of Scheme



Renewal of our takeover defense measures

Introduced at 2007 Annual General Meeting of Shareholders (AGM) A proposal for renewal is expected to be submitted at the 2016 AGM

Ensure the necessary time and information is made available for shareholders

Necessity

If a large-scale acquisition of shares of the company harms its corporate value or the common interests of its shareholders



Need to ensure the corporate value or the common interests of its shareholders by taking the necessary and reasonable countermeasures against such a largescale acquisition

Actions and Governance

To improve transparency and clarity, the BOD will, as general rule, convene a meeting of shareholders and confirm the intents of its shareholders before making a resolution

Strengthening Corporate Governance

Increase the number of independent outside directors to three (3),

the ratio of the board of directors more than 1/3

Form an independent committee composed of the outside directors

Have cleared all the recommended standards of the large voting advisory organizations

4) CSR Activities (1) CSR Policies



SMM CSR

Goal: Sustainable co-existence with society and the global environment Solve social issues through our core business

Communication with Stakeholders

CSR Policy				
1	SMM shall work to combat global warming by promoting recycling and effective resource utilization while also targeting technological innovation and continuous improvements in energy efficiency.			
2	SMM shall promote sustainable co-existence with society by respecting the needs of local communities in which we operate around the world.			
3	To continue sound business activities, SMM shall respect human rights and shall try to be a company in which diverse human resources take active parts.			
4	According safety the highest priority, SMM shall provide safe, comfortable working environments and seek to eliminate occupational accidents.			
5	SMM shall strengthen communications with all stakeholders to build healthy, trust-based relationships.			



Six Key CSR Areas and Vision for 2020

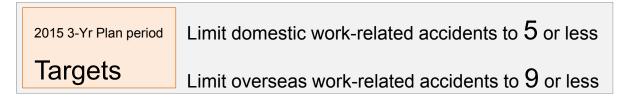
Effective Use of Resources	A company that generates resources using innovative technology
Environmental Preservation	A company that uses advanced technologies to reduce environmental impacts and contributes to preserving the global environment
Contribution to Society and Local Communities	A company that earns trust and contributes to regional development through our business and social contribution activities rooted in each region
Respect for People and Human Rights	A company where diverse human resources exercise their ability sufficiently and take a vibrant and active part in each field A company that works with its stakeholders to strive for a society that actively respects human rights
Occupational Health and Safety	A company that accords safety the highest priority and provides comfortable working environments
Stakeholder Communication	A company that works to communicate transparently with all worldwide stakeholders to deepen mutual understanding

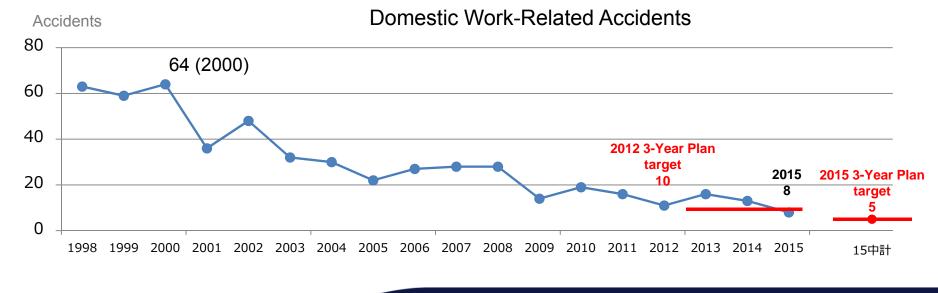


Safety — To achieve by FY2018

Use top-down approach to conduct effective safety activities at business sites and reduce major risks through appropriate equipment improvements.

Practice good communication to improve safety awareness among all employees and conduct proper line management to ensure safety.





SMM Group Policy on Human Rights (key elements)

- 1. Compliance with domestic laws and ordinances, as well as international standards in regards to human rights
- 2. No discrimination
- 3. Prevention of child labor and forced labor
- 4. Establishment of appropriate measures and procedures for responding to human rights problems if they should occur
- 5. Ongoing implementation of human rights awareness and outreach activities

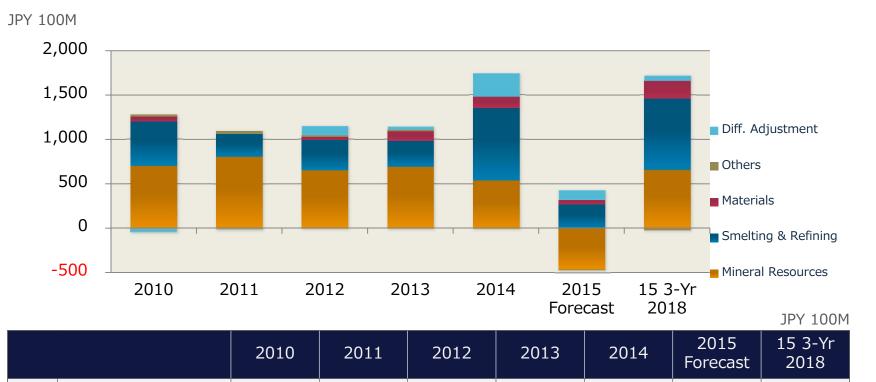
Human Resources Development Policy

- 1. Develop and train the human resources necessary to ensure growth strategy success
- 2. Build systems that allow diverse human resources to exercise their potential
- 3. Develop organizations and a corporate culture that are proactive, collaborative, and selfdriven

7) Performance Trends

	2010	2011	2012	2013	2014	2015 Forecast	15 3-Yr 2018
Net Sales	8,641	8,479	8,085	8,305	9,213	8,550	10,600
Operating Income	960	886	958	754	1,258	620	1,400
Recurring Profit	1,237	1,088	1,150	1,144	1,742	-40	1,700
Equity Method profit	348	232	171	298	239	-750	270
Net Income (Profit attributable to owners of parent)	840	653	866	803	911	50	1,200
ROA (%)	8.3	5.9	6.9	5.5	5.5	0.3	6
ROE (%)	13.8	10.1	12.1	9.5	9.3	0.5	10
Dividend Per Share(¥)	32.0	28.0	34.0	37.0	48.0	31.0	N/A
Copper (\$/t)	8,140	8,485	7,855	7,104	6,554	5,174	6,000
Nickel (\$/lb)	10.7	9.6	7.7	6.5	7.6	4.7	7.0
Gold (\$/Toz)	1,294	1,646	1,654	1,327	1,248	1,124	1,150
Exchange(¥/\$)	85.7	79.1	83.1	100.2	109.9	121.3	120.0

8) Segment Profit



		2010	2011	2012	2013	2014	Forecast	2018
Se	Mineral Resources	704	806	652	691	538	-460	660
Segment	Smelting & Refining	495	256	339	291	813	280	800
nt Profit	Materials	54	-3	38	111	129	50	200
ofit	Others	23	34	16	16	-1	-10	-20
Diff.	Adjustment	-39	-5	105	35	263	100	60
Red	curring Profit Total	1,237	1,088	1,150	1,144	1,742	-40	1,700

IV Supplemental Materials



Balance Sheet (Projections)

JPY100M

	2019/3 Projection	2016/3 Forecast	Diff
Current Assets	4,970	4,700	+270
Fixed Assets	14,340	11,830	+2,510
Total Assets	19,310	16,530	+2,780
Interest-bearing debt	4,130	4,180	-50
Other liabilities	1,520	1,330	+190
Total Liabilities	5,650	5,510	+140
Total Net Assets	13,660	11,020	+2,640
Total Liabilities & Net Assets	19,310	16,530	+2,780
Equity Ratio(%)	65%	61%	+4%
D/E Ratio	0.33	0.41	-0.08
Shareholder's equity	12,540	10,090	+2,450



JPY100M

Element	Degree of variation	Operating income/ Recurring profit
Cu	±100\$/t	19/36
Ni	±10¢/lb	19/22
Au	±10\$/toz	5/5
JP¥⁄\$	±¥1/\$	13/15

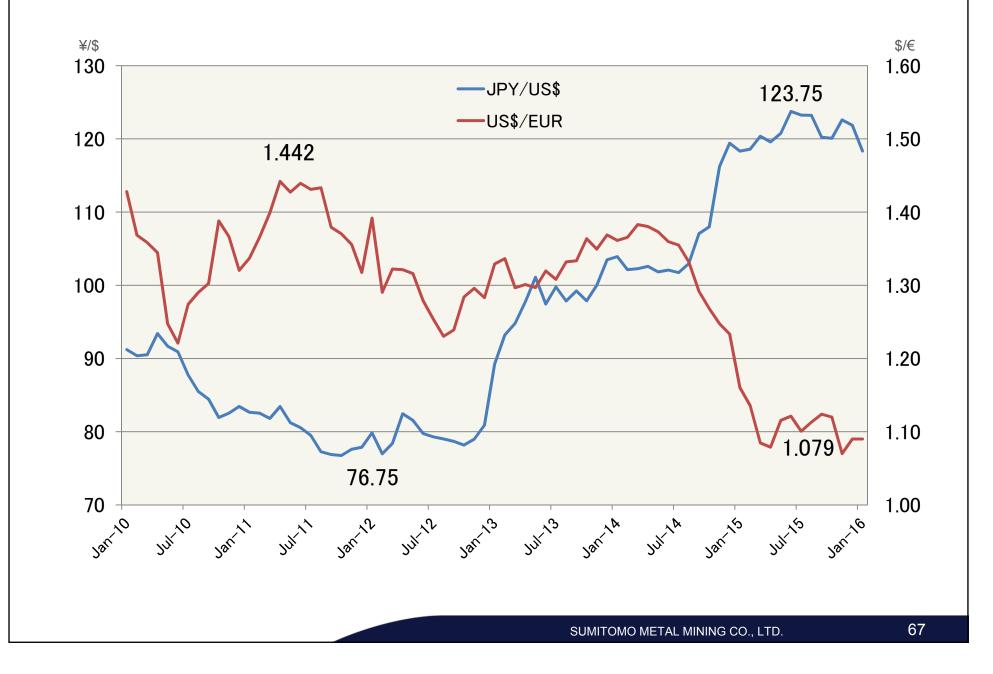
(Remark) USD/JPY translation include RC-related and Conversion rate of overseas consolidated / equity-method affiliate companies' profit.

11) Prices of Metals



IV Supplemental Materials

12) Forex Trends



Note

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