

Integrated Report 2025

 SUMITOMO METAL MINING



MINING THE FUTURE

Contents

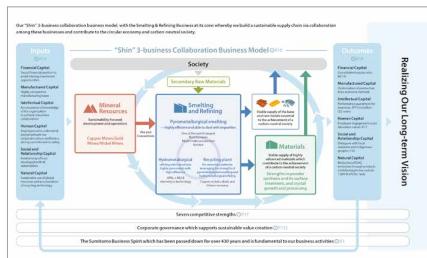
- 1 Contents
- 2 Editorial Policy

Overview of SMM

- 3 Corporate Philosophy
- 4 Long-Term Vision
- 5 Our History of Value Creation
- 9 At a Glance
- 10 Our Three Core Businesses
- 11 Material Flows

System for Value Creation

- 14 Value Creation Process



- 15 "Shin" 3-business Collaboration Business Model
- 17 Seven Competitive Strengths
- 19 Inputs and Outcomes
- 21 Financial and Non-Financial Highlights

Vision for the SMM Group

- 26 Message from the President



- 33 Sustainability Management Framework
- 35 Formulation and Revision of Material Issues and Vision for 2030
- 36 Revised Material Issues and Management Framework
- 37 Material issues and its background
- 38 Material issues / KPI

Medium-to Long-Term Strategy for Value Creation

- 42 Changes in the 3-Year Business Plan

- 46 3-Year Business Plan 2027



- 54 Financial Strategy

Outside Directors' Tripartite Discussion



- 59 Mineral Resources Business
- 63 Smelting & Refining Business
- 68 Materials Business (Battery Materials)
- 71 Materials Business (Advanced Materials)
- 75 Research & Development
- 79 Quality Assurance
- 80 Digital Transformation (DX)
- 85 Close Up Innovation in Smelting and Refining—Taking on the Challenge of Non-Ferrous Metals DX



Value Creation Initiatives

- 88 Material Issues Human Capital Management
- 95 Occupational Safety and Health
- 98 Material Issues Stable Supply of Non-Ferrous Metals and Transition to a Circular Economy
- 100 Material Issues Realizing a Carbon Neutral Society

- 103 Material Issues Conservation and Restoration of Nature
- 106 Material Issues Co-Existence and Mutual Prosperity with Local Communities and Indigenous People
- 108 Material Issues Supply Chain Management
- 110 Business and Human Rights

Foundations Supporting Value Creation

- 112 Corporate Governance
- 126 Risk Management
- 129 Compliance
- 131 Risks and Opportunities
- 133 Directors and Audit & Supervisory Board Members

Data Section

- 135 The Global Non-Ferrous Metal Industry and the SMM Group
- 137 Targets and Progress of Our Long-Term Vision
- 139 Eleven-Year Financial Summary
- 141 Financial Performance by Business Segment
- 143 FY2024 Results and FY2025 Plan
- 145 Consolidated Financial Statements
- 150 Major Non-Ferrous Metal Prices and Exchange rates
- 151 Glossary
- 155 SMM Group Overview
- 157 Corporate Data and Investor Information
- 158 Attestation of Validity

Editorial Policy

Concepts of the Integrated Report 2025

In this Integrated Report 2025, we introduce our value creation mechanisms and strategies and explain our path to become the world leader in the non-ferrous metals industry, our long-term vision. We aimed to make the content comprehensive for all stakeholders while also keeping it readable. We also enhanced information that takes into account the perspective of investment decisions regarding the Company's stock.

In particular, we intend for this publication to help readers understand the strategies of our 3-Year Business Plan 2027, which begins in FY2025, and our "Shin" 3-business collaboration business model, which is centered on the Smelting & Refining Business. Under this model, three businesses will collaborate to build sustainable supply chains and contribute to creating a circular economy and carbon-neutral society. We also explain our Vision for 2030, whose material issues were reviewed in March 2025 to

reflect changes in social conditions, the business environment, and other factors as well as our KPIs and targets revised in conjunction with the update.

It is our hope that this report will help stakeholders gain a better understanding of the Group's efforts for achieving sustainable growth and achieving a sustainable society.

Reporting Guidelines

- IFRS Foundation: International *Integrated Reporting Framework*
- ISO 26000: *Guidance on social responsibility*
- Ministry of Economy, Trade and Industry: *Guidance for Collaborative Value Creation*
- Global Reporting Initiative (GRI), *GRI Standards* (compliant)
- Task Force on Climate-related Financial Disclosures (TCFD) recommendations
- Corporate Sustainability Reporting Directive (CSRD)

Caution regarding Forward-Looking Information

This Integrated Report discloses various management targets and other future forecasts regarding the Company's 3-Year Business Plan and other plans. These management targets and other future forecasts are based on current assumptions and expectations regarding future events as well as information currently available to the Company. As a result, they are subject to change due to subsequent circumstances and other factors, and there is no guarantee that these targets, forecasts, or future performance will be achieved. Accordingly, we request that you refrain from relying solely on this information and recognize that the Company does not assume any obligation to revise this information on an ongoing basis.

Reporting Boundary

Sumitomo Metal Mining Co., Ltd. (SMM)

The Sumitomo Metal Mining Group (SMM and consolidated subsidiaries)*

The Sumitomo Metal Mining Group in Japan (SMM and consolidated subsidiaries in Japan)*

* Our environmental and occupational health and safety reporting covers our consolidated subsidiaries as well as business sites that have been determined to present major impacts.

Period Covered

(Some activities before or after the following periods have also been included)

Japan: April 1, 2024–March 31, 2025

Overseas: January 1, 2024–December 31, 2024

Publication Date

September 2025

Inquiries

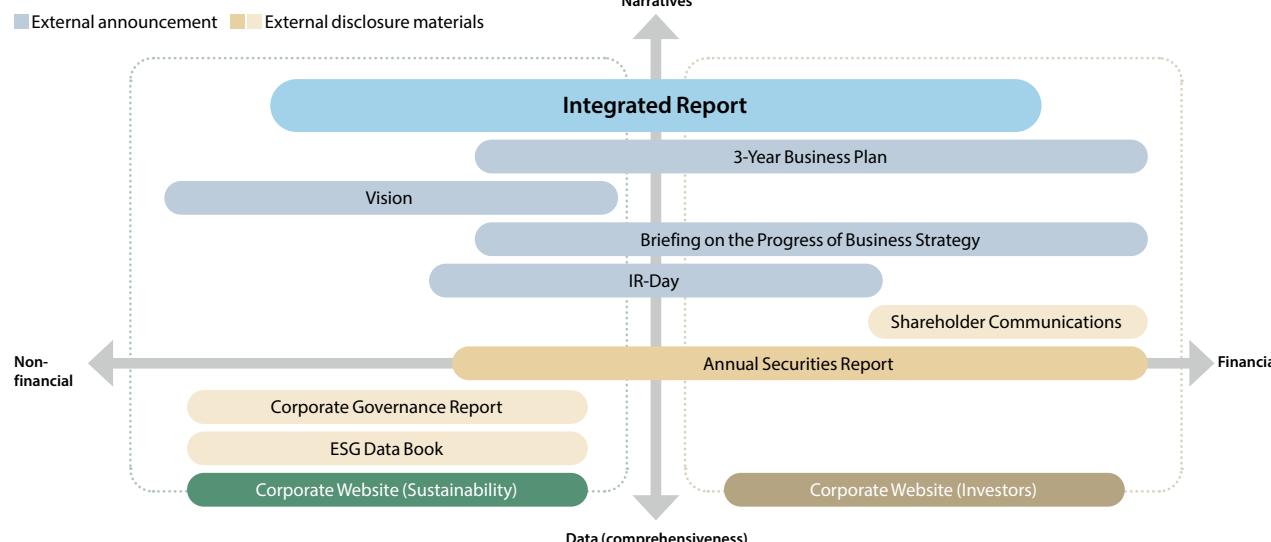
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Structure for Information Disclosure



Corporate Philosophy

The origin of the Sumitomo Metal Mining Group dates back to Soga Riemon (1572-1636), who developed a copper smelting technique known as nanban-buki. As the successor of this business, Sumitomo has evolved and expanded through such enterprises as copper smelting and mining.

Also, Sumitomo Masatomo (1585-1652) wrote and left as his legacy Monjuin Shiigaki, which describes how a merchant should

conduct business. The precepts set down in this document deepened into the Sumitomo Business Spirit, which is now the spiritual backbone of the Sumitomo Metal Mining Group.

Our predecessors have put this business spirit into practice for over 430 years and have developed the Sumitomo Metal Mining Group under it. Fully recognizing the importance of the values and ethics retained in "the Sumitomo Business Spirit,"

which our predecessor have fostered, Sumitomo Metal Mining Group will continue to make efforts to consolidate its businesses and to strengthen the social trust in its businesses.

In addition, we formulated the SMM Group Corporate Philosophy based on the Sumitomo Business Spirit and set forth the SMM Group Management Vision to clarify the ideals that we should pursue.

The Sumitomo Business Spirit

Article 1

Sumitomo shall achieve strength and prosperity by placing prime importance on integrity and sound management in the conduct of its business.

Article 2

Sumitomo shall manage its activities with foresight and flexibility in order to cope effectively with the changing times. Under no circumstances, however, shall it pursue easy gains or act imprudently.

(Quoted from the Sumitomo Goshi Kaisha Administrative Regulations, named "Summary of Business Operations", formulated in 1928)

SMM Group Corporate Philosophy

- Sumitomo Metal Mining Co., Ltd. (SMM), in accordance with the Sumitomo Business Spirit, shall, through the performance of sound corporate activities and the promotion of sustainable co-existence with the global environment, seek to make positive contributions to society and to fulfill its responsibilities to its stakeholders, in order to win ever greater trust.
- SMM shall, based on respect for all individuals and recognizing each person's dignity and value, seek to be a forward-minded and vibrant company.

SMM Group Management Vision

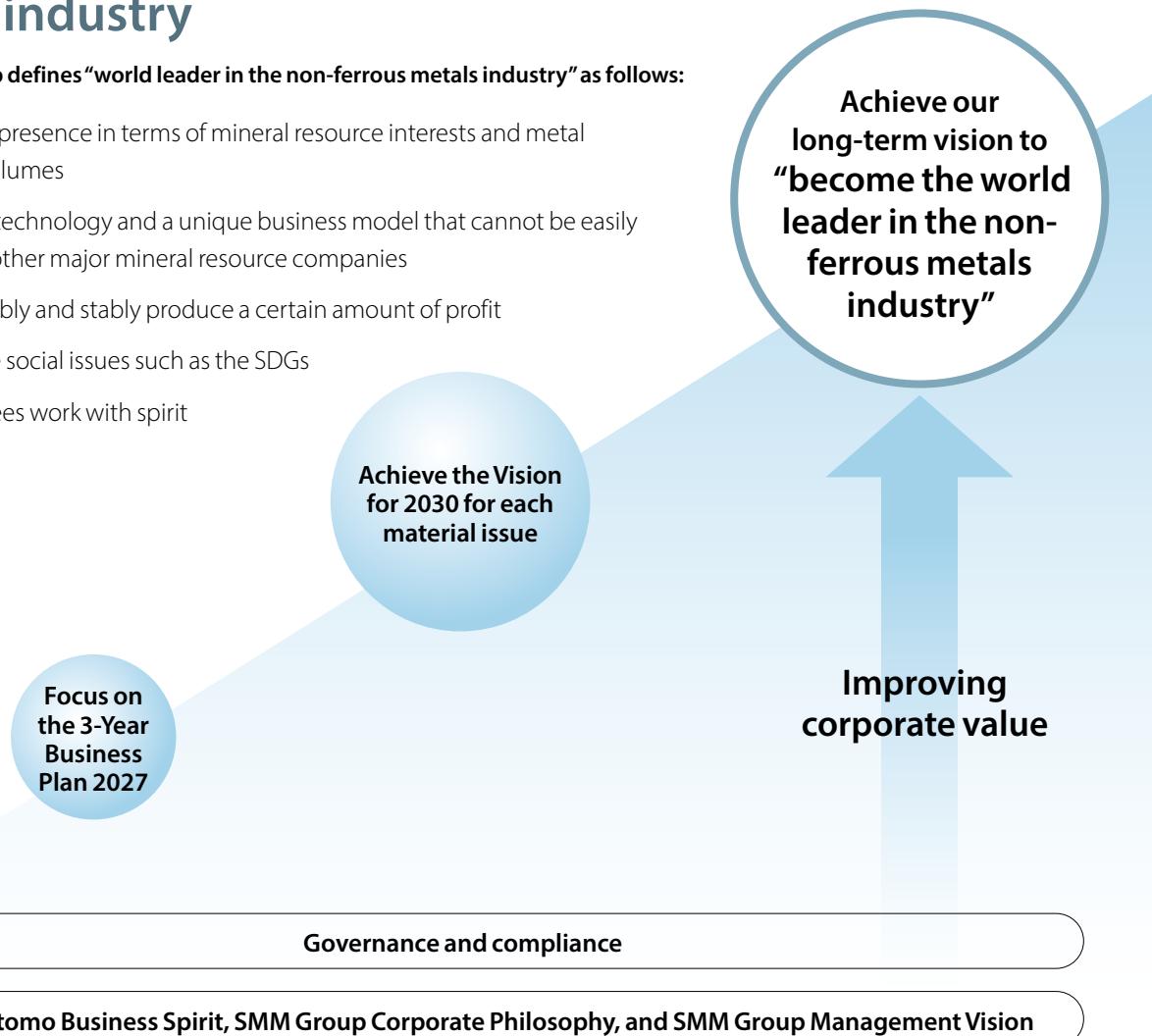
- By improving technical capabilities, we shall fulfill our social responsibilities as a manufacturing enterprise.
- Based on the principles of compliance, environmental protection and operational safety, SMM Group shall pursue maximum corporate value through the securing of resources and the provision of high-quality materials such as non-ferrous metals and advanced materials via its global network.

Long-Term Vision

The world leader in the non-ferrous metals industry

The SMM Group defines “world leader in the non-ferrous metals industry” as follows:

- Have a global presence in terms of mineral resource interests and metal production volumes
- Have leading technology and a unique business model that cannot be easily emulated by other major mineral resource companies
- Grow sustainably and stably produce a certain amount of profit
- Actively tackle social issues such as the SDGs
- Have employees work with spirit



Targets	
Nickel	Annual production capacity of 150 kt - Production volume in the global top five - Contribution to the SDGs through stable supply
Copper	Annual production interest of 300 kt - The amount necessary to continue full operation of the Toyo Smelter & Refinery while maximizing risk offsets through collaboration between the mineral resources business and smelting and refining business
Gold	Participation in new mine operations through the acquisition of superior interest - Stable source of earnings - Improved experience as an operator
Materials	Achievement of annual profit before tax of ¥25.0 billion through portfolio management - Level sufficient to stand out as a core business - Reduced volatility in the mineral resources and smelting and refining businesses due to lower susceptibility to metal price fluctuations
Profit	Annual net income attributable to owners of the parent of ¥150.0 billion - Profit level sufficient to maintain and enhance company's presence as the world leader in the non-ferrous metals industry and to continue to provide appropriate value to stakeholders

Our History of Value Creation

Through a history of over 430 years, we have provided society with the non-ferrous metals that are indispensable to people's lives. In this environment, the SMM Group has been keenly aware of major changes in the business environment and has generated new value.

Based on our long-cultivated technologies for handling metals and our spirit of co-existence with the global environment and society, we will recognize changes in increasingly diversifying and sophisticationg social demands as business opportunities and continue renewed challenges for change.

Nanban-buki

In Japan at this time, there was no technology for removing the silver from copper ore, so copper was sold and exported at copper prices while it still included silver. Soga Riemon, developed a smelting and refining technology for separating copper and silver, known as Nanban-buki. He shared this widely with others in the same business in Osaka, preventing the loss of wealth.



Nanban-Buki from Kodo Zuroku, Courtesy of the Sumitomo Historical Archives

1500 1600 1700 1800 1900

Smelting & Refining Business

Copper smelting and refining

1590

Started the copper smelting and refining business

In 1590, the Sumitomo copper business began in Kyoto as a copper smelting and decorative copperwork operation. By being the first in Japan to perfect a smelting technique known as Nanban-buki for the separation of copper from silver, Sumitomo solidified its business foundation.

Mineral Resources Business

Copper mines

1691

Opened the Besshi Copper Mine

The Besshi Copper Mine operated continuously for 283 years from its opening in 1691 and made a huge contribution to Sumitomo's development. The opening of the mine presented an opportunity to expand the company's business to include mineral resources business in addition to copper smelting and refining. The mining technology cultivated at the Besshi Copper Mine continues to be inherited by SMM's Mineral Resources Business as it expands across the globe.



Besshi Copper Mine in the Meiji Period

Materials Business

Management and Sustainability

Around 1650 Monjuin Shiigaki

The Sumitomo Business Spirit, which continues to this day, has its origins in the Monjuin Shiigaki, written by the founder of the Sumitomo family, Sumitomo Masatomo (1585–1652), in his later years to explain the merchant's frame of mind.

1894 Large-scale reforestation operations

Large-scale reforestation operations started after Iba Teigo, the second Director-General, became manager of the Besshi Copper Mine. At peak, more than two million trees were being planted annually and Mt. Besshi once again overflowed with greenery.



The Besshi Copper Mine in the past
Courtesy of the Sumitomo Historical Archives



Today
Image courtesy of Sumitomo Forestry Co., Ltd.

1905

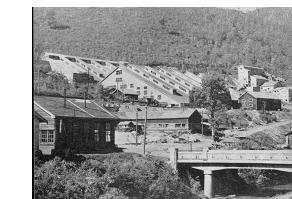
Relocated copper smelting and refining from the Niihama coast to the Shisaka Island

Gold mines

1917

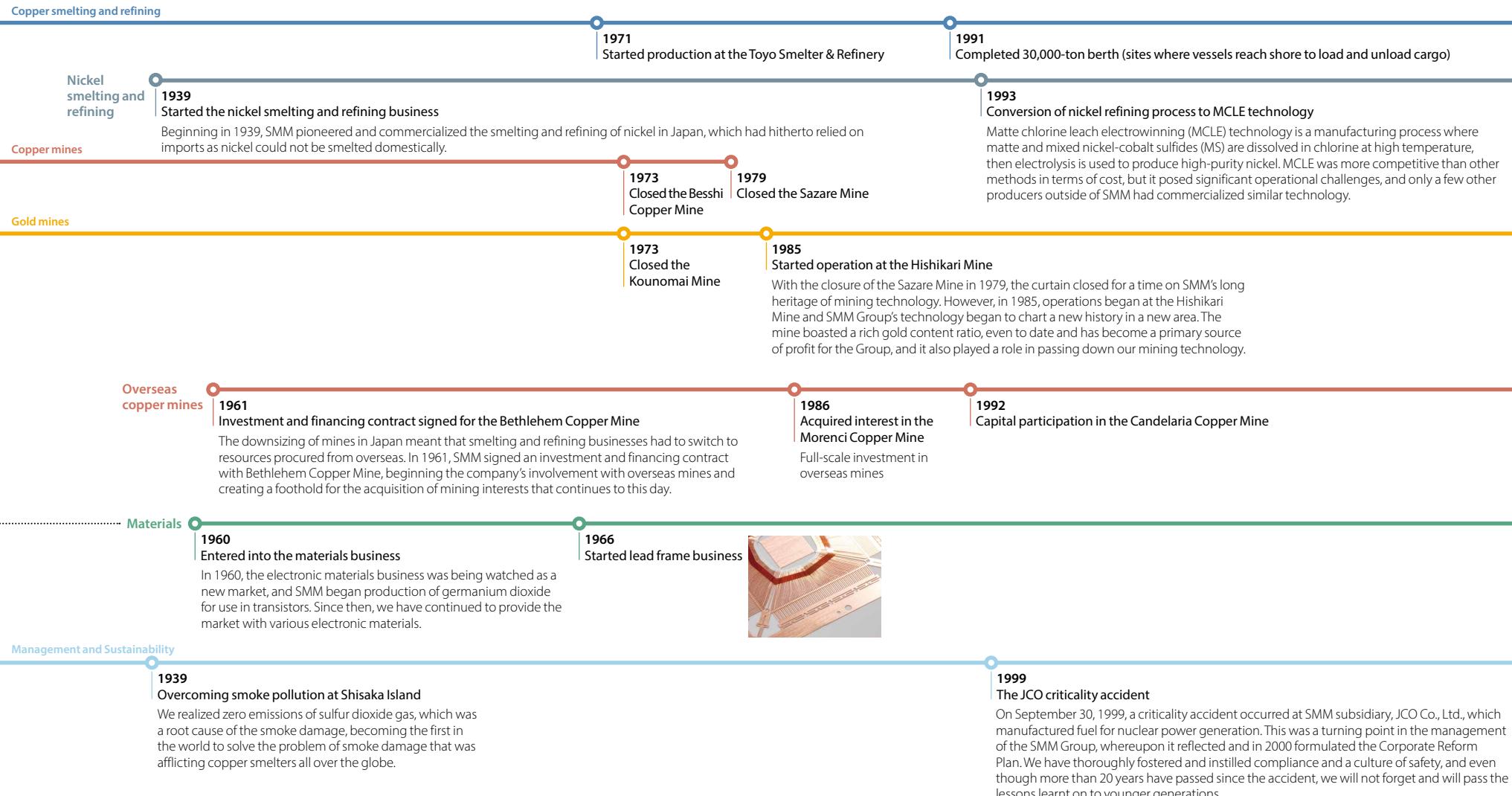
Started the gold mine business

At a time when the importance of gold as a resource was growing, we acquired the management rights for the Kounomai Mine in Hokkaido in 1917.



Kounomai Mine

Our History of Value Creation



Our History of Value Creation

2000

Copper smelting and refining

2004

Began No.2 tank house operation
Began operation of new precious metals refining plant (PMEX)

2016

Achieved electrolytic copper production
volume of 450,000 tons/year (451,472 tons)

Nickel smelting and refining

2005

Started production at Coral Bay Nickel
Corporation (CBNC)

2013

Started production at Taganito HPAL (THPAL)

CBNC and THPAL use a technique known as the HPAL (High Pressure Acid Leach) method, which utilizes technology that enables the recovery of nickel from nickel oxide ores that had been conventionally difficult to process. The SMM Group was the first company in the world to successfully apply this technology on a commercial scale. In addition to contributing to the realization of in-house procurement and the effective use of nickel resources, we also carried out activities that contribute to society in the Philippines, where the operations are based.

Gold mines

2006

Started production at the Pogo Gold Mine

Overseas copper mines

2006

Started production at the Cerro Verde Copper Mine

2015

Started production at the Sierra
Gorda Copper Mine

2016

Acquired additional interest in the
Morenci Copper Mine

Materials

2001

Started production of cathode materials
for automobile batteries

2014

Established Sumiko Energy Materials
Co., Ltd., increased production of battery
materials and SAW filter LT/LN

2016

Decided to withdraw from the lead frame business
Management resources were reallocated to expand and
strengthen battery materials and other products that are
expected to grow in the future.

Management and Sustainability

2002

Return to core business

Since FY2002, following the Corporate Reform Plan, in order to improve our profitability, we have been further promoting business selection and concentration to reform the business and cost structure of the SMM Group to build a corporate structure strong enough to withstand international competition even in a severe business environment.

2004

Promoting the growth strategy

We have steered our course toward the growth strategy by promoting large-scale projects, and concentrating management resources in growth areas to expand and strengthen our core businesses.

2010

Switched to three core businesses
–Mineral Resources, Smelting &
Refining and Materials

We shifted our business model to three core businesses: Mineral Resources, Smelting & Refining, and Materials. We have continued to implement our growth strategy to enhance our corporate value and competitiveness.

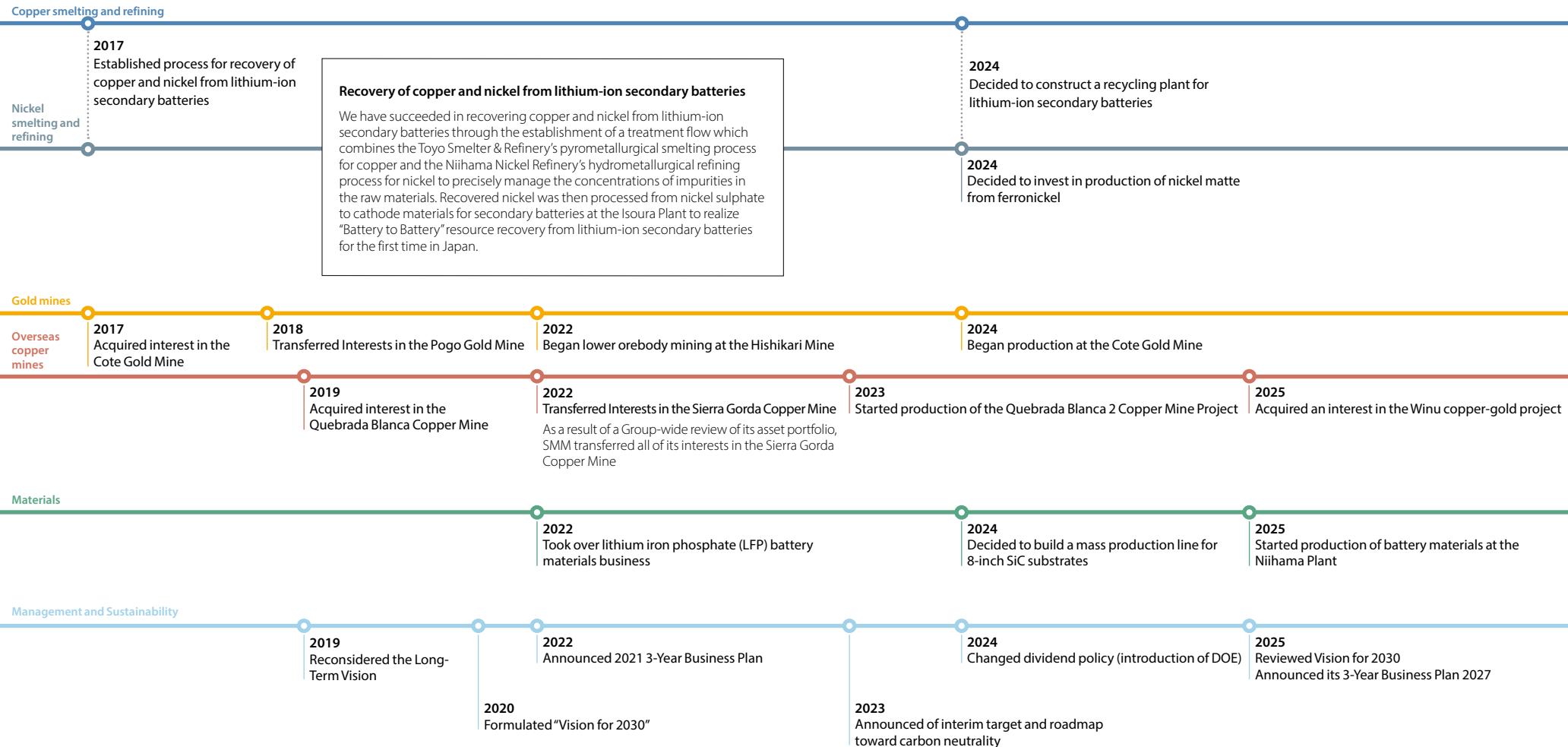
2015

Reviewed "Vision for 2020"

2008

Formulated "Vision for 2020"

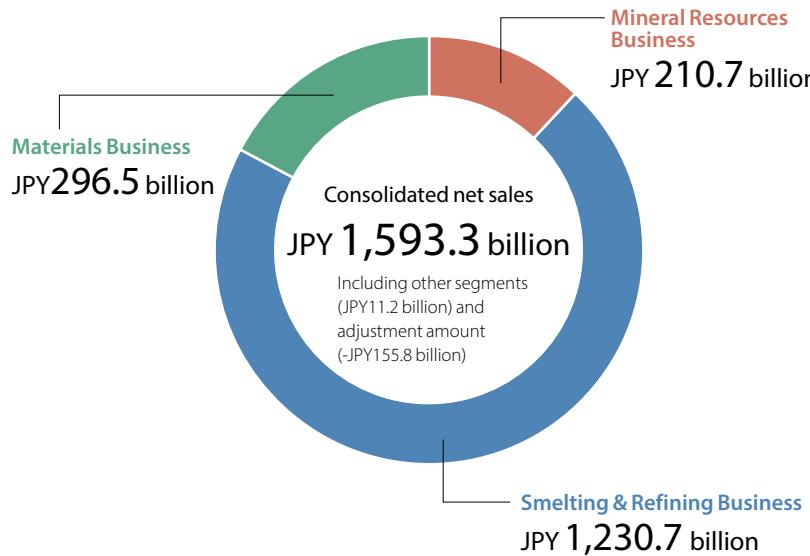
Our History of Value Creation



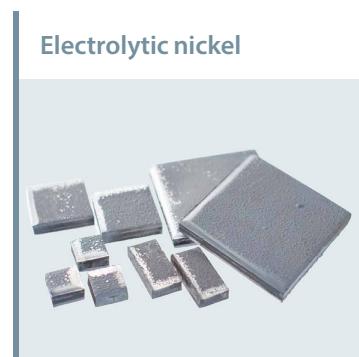
At a Glance

(FY2024 Results)

Net sales by business segment



Main Products



Our Three Core Businesses

Mineral Resources Business

Leveraging over 300 years of mine development and operational experience and technologies, we operate the Hishikari Mine, Japan's largest gold mine, with a focus on sustainability. We participate in the operation of overseas mines in which we hold interests to produce copper, gold, and other resources to provide materials and in order to secure mineral resources. We are also working to acquire and develop new superior mines.

Main Products

Gold and Silver Ore, Copper Concentrates, Copper, Gold, Molybdenum, and Others



Cumulative amount of gold produced from Hishikari Mine

272.6 tons, No. 1 in Japan (As of March 31, 2025)

Smelting & Refining Business

For over 430 years since the start of our copper smelting and refining business in 1590, we have stably supplied a variety of metal materials to a wide range of industries. We boast world-leading productivity in copper smelting and refining. In nickel smelting and refining, we were the first in the world to achieve the successful recovery of nickel from low-grade nickel oxide ore using the High Pressure Acid Leach (HPAL) method on a commercial basis, and are engaging in business on the strength of advanced smelting and refining technology such as this.

Main Products

Copper, Gold, Silver, Electrolytic Nickel, Electrolytic Cobalt, Ferronickel, Palladium, Chemical Products, and Others



Dissolving capacity of a single flash furnace

A world-leading production capacity of 450kt/year

Materials Business

We are contributing to the realization of a carbon-neutral society through the development and provision of highly advanced materials such as battery and advanced materials, which are deployed in wide-ranging fields including automobiles, energy, environment, communications and information, and home appliances.

Main Products

Battery Materials, Powder Materials, Crystal Materials, Package Materials, Oil Refining Catalysts, Automotive Catalysts, Lubricants, and Others

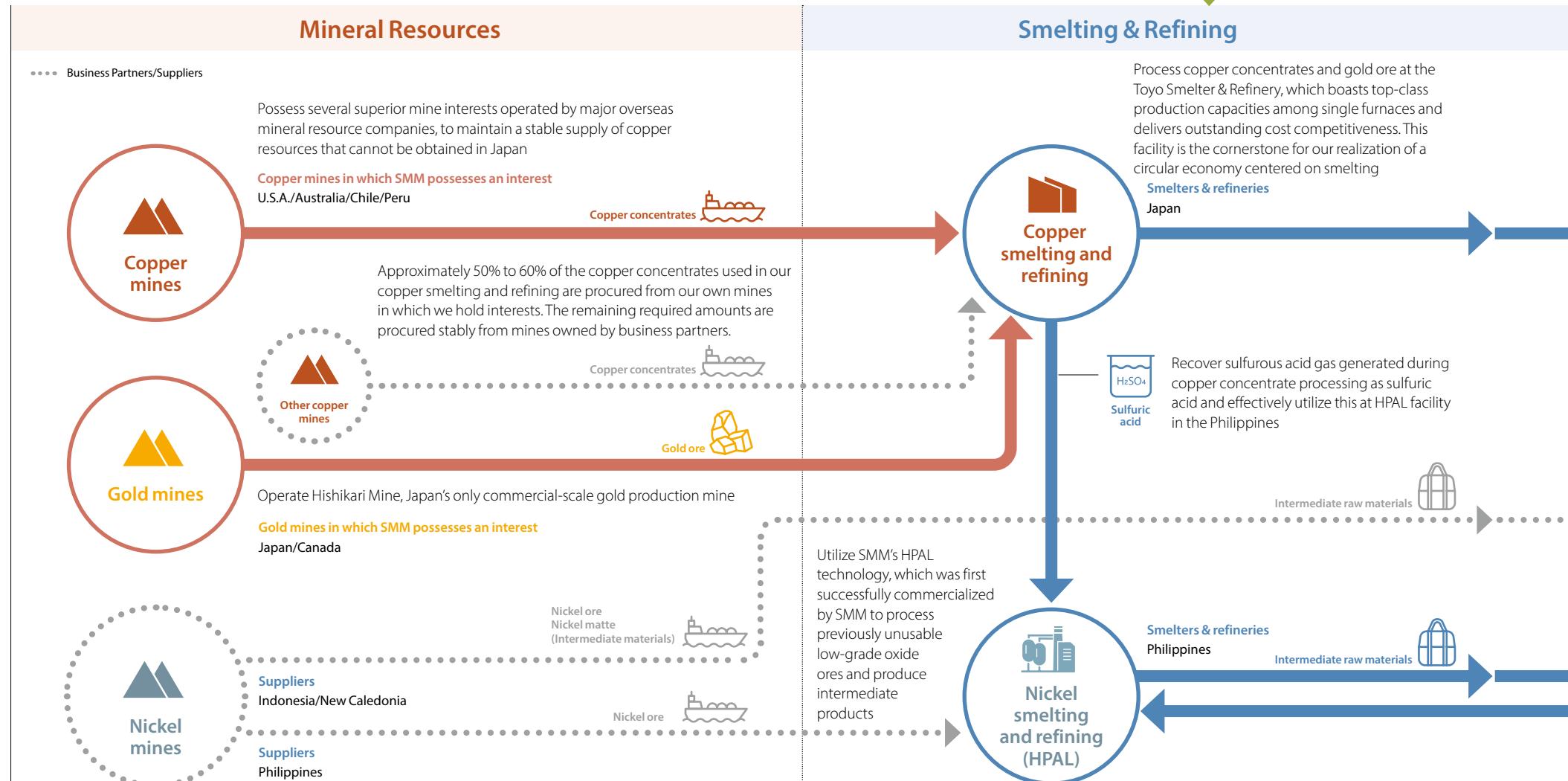


Fine nickel powder

0.2-micrometer class fine powder

Material Flows

Our business model integrates the three businesses of "Mineral Resources," "Smelting & Refining," and "Materials," to handle everything from securing ore through to manufacturing products that contribute to a low carbon society and recycling. This diagram illustrates the flow of materials within our business model.



Material Flows

