O Sound financial standing consolidated Equity ratio 59.0% (result) **Financial Capital** Financial Capital (consolidated equity ratio of JCR credit rating AA-■ Total equity: JPY1,973.4 billion We adjust the balance between retained earnings 50% or higher) Dividend payout ratio 45.9% ■ Interest-bearing liabilities: JPY530.3 billion and dividend payouts to ensure a sound financial Consolidated dividend payout ratio Dividend JPY98/share (-JPY107/share YoY) Competitive capabilities generated by position that can withstand temporary cash outflows. of 35% or more in principle ■ TSR (10-year cumulative) 121.6% and in FY2023 we maintained a high consolidated Lower-limit dividend on equity our 3-business collaboration model equity ratio of 59.0%. (DOE) ratio 1.5% Manufactured Capital Operational mines: Japan 1 Overseas 8 Concrease, expansion, and upgrading Ramp-up of the Cote Gold Mine and Ouebrada Blanca Mine Manufactured Capital Plants of Smelting & Refining Business: Japan 5 Overseas 3 of business sites and equipment currently in progress In response to the increasing demand for Increase of production capacity in Plants of Materials Business: Japan 17 Overseas 4 Mineral ■ Increase in production of nickel-based cathode materials: lithium-ion batteries and nickel-hydrogen response to growth in demand 60 kt/year → planned increase 84 kt/year by FY2025 Resources Research centers: Janan 4 batteries against the background of the Results achieved through Digital Capital expenditure: JPY149.9 billion Autonomous operations of Hishikari Mine's heavy machinery electrification of automobiles, we are going ahead Transformation (DX) with the bolstering of our production capacity for nickel-based cathode materials through the construction of a new plant at Nijhama Intellectual Capital O Development expertise Performance guarantees for inventors Intellectual Capital Research and development expenses; JPY11.0 billion Production and equipment Total compensation to be paid in FY2023: ■ Intellectual property rights held: 5.946 As a result of open-innovation activities through the development technology JPY24.4 million (covering 41 cases) ● Technological strength relating to production methods and X-MINING information dissemination site, we ● Efforts toward the X-MINING® (Cross-Mining) information promoted the accumulation of development operating techniques that are superior in terms of effective dissemination site aimed at open innovation utilization of low-grade ores, cost competitiveness, productivity, know-how relating to textiles and apparel materials Initiatives to demonstrate and commercialize the recycling etc (HPAL MCLE etc.) technology of automotive lithium-ion batterie Smelting & Refining Business ○ High levels of safety consciousness Serious accidents 2 (1 in the previous year) **Human Capital** Raising of awareness and All accidents 17 (25 in the previous year) **Human Capital** As a result of implementing a revision of our encouragement of understanding Occupational diseases 0 (0 in the previous year) personnel system for managerial-track employees. among employees Consolidated employees: 7,496 ■ Employee awareness survey including a review of the consistency between Social contribution Officers and employees who have inherited and internalized the jobs and duties on the one hand and Carried out internal education activities regarding indigenous C Enhanced human capital Sumitomo Business Spirit and the Group's corporate culture compensation on the other, and the provision of Skill development through off-JT ■ Skill development through OJT opportunities for active participation, Revision of personnel system for managerial track employees Skill development through OJT understanding of the personnel system for Annual hours of education per employee 25 (23 hours in the Improved job satisfaction for employees employees has progressed and previous FY) O Promotion of health and awareness increased ● Smelting & Refining University productivity management Social and Relationship Capital Mining School Regarding society: An organizational sense of ethics/Risk ■ Health Seminar Non-ferrous metal materials management structures/Social license to operate NT Smelting & Refining Regarding business partners: Relationships of trust cultivated over Building and maintaining of good ■ Significant environmental accidents 0 many years/Appropriate supply chain management Annual production volume 81 kt Social and Relationship Capital relationships with local communities Regarding governments: Relationships of trust with governments in Infrastructure investment and spending on support services We are continuing to maintain good relations and indigenous peoples each country and region CII Mineral Resources Smelting & Refining IPV1 97 billion with local communities and local residents by Building and maintaining of good Regarding customers and employees: The SMM Group brand, a ■ Grievance mechanism. Joined JaCER Annual production interest 210 kt means of safe and environment-considerate relationships with business partners, close affinity with our customers' needs, and the collaborative ■ Carried out internal education activities regarding indigenous peoples operations at CBNC and THPAL, our main Annual production volume of electrolytic copper 380 kt contractors and capabilities to continuously respond to them ● CBNC and THPAL were awarded five awards by the Philippine overseas smelters. supply chain partners Regarding local communities: Involvement with local communities Department of Environment and Natural Resource: Expansion of product applications built up through our core business through co-creation with customers Practiced responsible mineral sourcing and sustainable procurement Annual production volume* 18 t O Proper fulfillment of tax obligations *Annual production volume after smelting CWO® use expanded to clothing ■ Income tax paid JPY58.2 billion Highly advanced materials Natural Capital Hazardous substances emitted into Capital expenditure related to environmental preservation **Natural Capital** Cathode materials for batteries Mineral Resources Smelting & Refining Materials the atmosphere and water JPY14,086 million Operational mines: Japan 1 Overseas 8 We are endeavoring to reduce our Group's Energy consumption Annual production capacity 60 kt Reduction in water use through optimization 22.880.000 m³ Raw mineral resources greenhouse-gas (GHG) emissions by means of Recycling production of copper, Copper concentrates usage 1,219 kt Reduction in emissions of hazardous substances into the energy saving and higher efficiency, including the zinc, precious metals, etc. Nickel oxide ore usage 7,790 kt atmosphere and water 123 t Effective use of resources introduction of renewable energy and fuel Response to climate change Gold and silver ore usage 175 kt Reduction in consumption of energy from coal and coke 1,233 TJ transformation utilizing internal carbon pricing Recycled materials 202 kt Percentage of recycled materials used 1.68 % (ICP). We are also striving to reduce the GHG Recover scandium and chromite from nickel oxide ore Water resources (fresh water and seawater) 174,287,000 m³ emissions of society as a whole through the ● GHG emissions (Scope 1 and 2): Reduction in 267 kt-CO2e ■ Energy from coal and coke 12.545 TJ Smelting & Refining Materials development of products contributing to low ● Equivalent reduction of GHG emissions through products (60.3% of overall energy consumption) Commercialization of the lithium-ion secondary battery recycling carbon and our business development. contributing to low carbon 570 kt of CO2 / year

process(copper, nickel, cobalt, lithium)